## Beaumont-Cherry Valley Water District 2018 Operating Budget





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## **Introduction Section**



#### **Executive Summary**

#### **Honorable Board of Directors:**

Staff is pleased to present the Beaumont-Cherry Valley Water District Fiscal Year 2018 Operating Budget to the Board of Directors. For the past five years, the Beaumont-Cherry Valley Water District (District) has been on a journey of stabilization which included the development of integral plans: an Urban Water Management Plan, a Potable Water System Master Plan and a 10-Year Capital improvement Plan. The journey of stabilization also included strategic focuses on balance sheet integrity including providing for adequate reserves, timely reporting, cash management and a staff with qualified skill sets. These represent a few of the strategic developments and focuses over the last five years.

Although we have been successful in the journey of stabilization, the District is now beginning a journey of advancement, improvement and facility construction including building relationships with Developers, local community partners, the District's Board and the District's staff.

In that regard, staff is pleased to present the Beaumont-Cherry Valley Water District Fiscal Year 2018 Operating Budget to the Board of Directors. Major goals for the District during this period are:

- Assure adequate water supplies for existing customers as well as anticipated growth.
- Comply with State mandates for water conservation.
- Create opportunities for the use of recycled water.
- Complete the District's Non-Potable Water System Master Plan.
- Complete and implement a revised Capacity Fee (Facility Fee) Study.
- Initiate an update to the District's Water Rate Study (last study expired in 2015).
- Continue updates to the District's GIS system.
- Implement salary adjustments based on the Koff & Associates Compensation Study.
- Reorganize staff titles and duties to support enhanced capital improved project coordination and developer project coordination and the development of systemic project costing and tracking.
- Maintain balance sheet integrity by enhancing the District's Reserve Policy, a continuing focus
  on cash and investment management, staying ahead of changes to the calculation of and
  reporting of Pension and OPEB liabilities.
- Continue with the development of enhanced District reporting schemes.

The Capital Improvement Budget will be presented, as a separate budget, at the January or February, 2018 Board Meeting. The focus of the Capital Improvement Budget will be on master-planned facilities, implementation of a non-potable water system, improved information technology/telemetry systems, the replacement of aging infrastructure including well pumping facilities and pipelines and replacing vehicles and equipment whose productive lives have expired.

The budget was prepared after considering major policy issues that impact District revenues such as reasonable water conservation efforts and changes in the local rate of development.

The fundamental theme of the document is to present a balanced Budget with conservative estimates for revenues and realistic expense projections.

#### Revenues

The revenue numbers presented assume a conservative estimate of approximately 10,620 acre feet of both potable and non-potable water delivered to our 17,795 connections. This projection is based on the continuation of reasonable conservation efforts. Should declines in consumption occur, a rate adjustment may be necessary to keep revenues in line with expenses. Capacity (facilities) fees are used as the funding basis for capital improvement projects that are necessary to provide for demand from growth.

#### **Expenses**

The labor and benefit costs presented include the first year of a proposed three-year implementation of defined wage increases and corresponding benefit increases resulting from recommendations of the Koff & Associates 2017 Compensation Study and the District's Personnel Committee. Labor costs and corresponding benefits for positions not affected by the Compensation Study were increased by 1.9% as a cost of living (COLA) adjustment based on the comparison of the Consumer Price Index (CPI) from August 2016 to August 2017. State Project Water Purchases in 2018 are being increased by approximately \$800,000 in anticipation of additional water availability to make up for recent limitations of availability primarily due to California's drought conditions.

#### Summary

In summary, staff is proposing a balanced budget that has estimated total revenues of \$18,161,441, which includes \$12,874,965 of operating revenues, \$5,016,541 of facilities charges, and \$269,935 of other non-operating revenues. The estimated total operating expenses of \$13,718,669 are balanced with operating revenues and other non-operating revenues, which provide for a contribution of \$1,981,012 to capital replacement reserves. The budgeted expenses include changes in wages and benefits, power costs, and purchases of State Water Project water, among other things. The fiscal year 2018 budget utilizes the same assumptions as the 2017 budget including projected actuals from the prior period as a basis.

The District continues to be debt free.

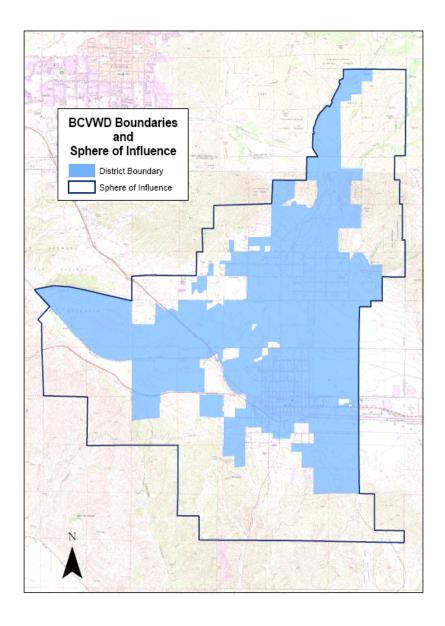
Cash Position Report As of October 31, 2017											
Cash Balance Per Account											
Account Name Wells Fargo	Account Ending #	October 31, 2017	December 31, 2016								
Accounts Payable	9810	0	0								
Payroll	4160	0	0								
General Fund	4152	12,151,971.17	14,904,376.67								
	Total Cash	\$ 12,151,971.17	\$ 14,904,376.67								
	Investme	nt Summary									
Account Name		October 31, 2017	December 31, 2016	Balance							
Ca. State Treasurer's Office: Local Agency Investr	nent Fund	24,134,278.69	23,927,221.72								
CalTRUST Short Term Fund		11,480,276.64	-								
	Total Investments	\$ 35,614,555.33	\$ 23,927,221.72								
Total Cas	h and Investments	\$ 47,766,526.50	\$ 38,831,598.39	\$ 8,934,928.11							

#### **Background**

The Beaumont Irrigation District was formed in March of 1919 under the Wright Act of 1897.

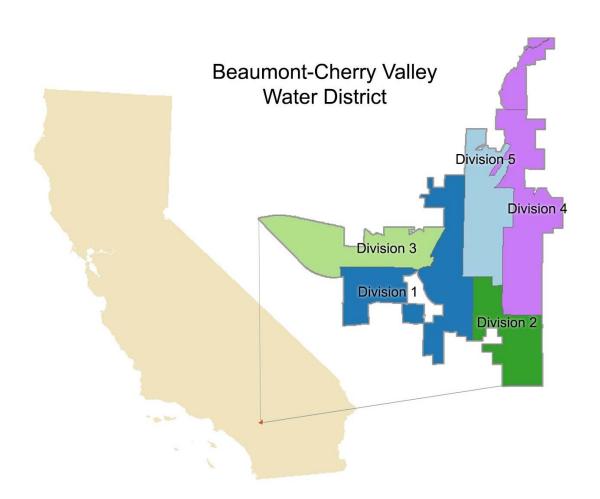
Over many decades, the water system of the Beaumont-Cherry Valley Water District has evolved from a small privately owned company to the system today that serves over 48,000 residents in both the City of Beaumont and the Community of Cherry Valley.

The District's service area is approximately 28 square miles with a majority of the area within the communities of Beaumont and Cherry Valley. The system is served exclusively by ground water using 23 wells. Recharge of the basin is accomplished using imported State Project Water at the District's recharge facilities. A total of 22.85 million gallons of potable and 2 million gallons of non-potable water storage provide peak demand and fire protection reserves. The water distribution system is comprised of over 100 miles of potable water lines and about 40 miles of non-potable water lines (including transmission and distribution lines) from 2 to 36 inches in diameter.



#### **Organization**

Constituents of the District are represented by a five member Board of Directors from five separate divisions. Members of the community vote for all District Directors regardless of where they live in the District. The Board of Directors meets monthly on the second Wednesday. Each year the Board of Directors adopts an operating budget prior to the new fiscal year. The budget authorizes and provides the basis for reporting and control of financial operation and accountability for District funds.



#### **Basis of Budgeting and Accounting**

The District reports its activities as an Enterprise Fund, which is used to account for operations that are financed and operated in a manner similar to a private business enterprise. It is the intention of the District to recover the full-costs of providing goods and/or services through the collection of user charges. Thus, user charges are commensurate with the cost to provide service.

Actual revenues and expenses, reported in this document, are recognized on the accrual basis of accounting in conformity with Generally Accepted Accounting Principles (GAAP). Consequently, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the accounting period incurred.

#### **Budget Control and Amendment**

The General Manager is responsible for keeping the expenses within budget allocations and may adopt budget policies necessary to carry out that responsibility. No expenditure of funds shall be authorized unless sufficient funds have been appropriated by the Board or reallocated by the General Manager as described in this budget.

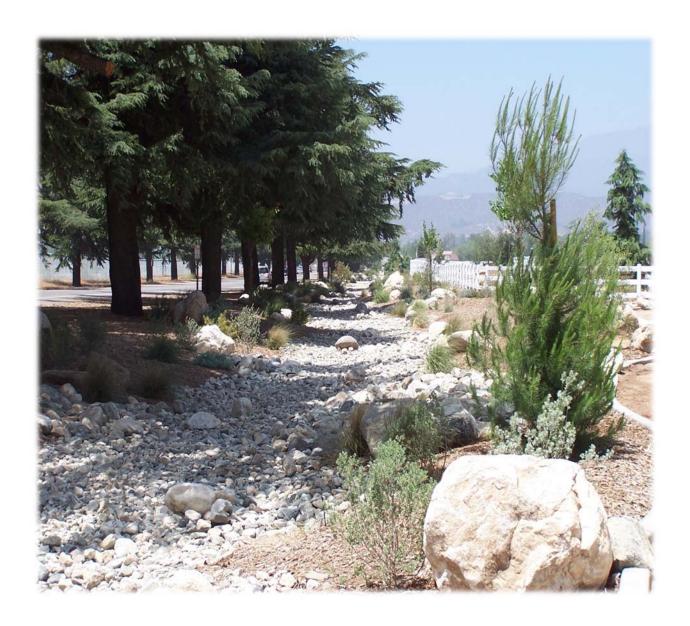
The General Manager may exercise discretion in the administration of the Budget to respond to changed circumstances, provided that any single modification in excess of \$50,000 shall require approval by the Board. All budget transfers are documented and tracked in the District's computerized financial system and reported to the Finance and Audit committee at their regular meetings on the first Thursday of each month.

The General Manager may authorize the hiring of full-time staff as necessary, as long as the position or classification has been authorized by the Board. In addition, the General Manager may authorize the hiring of temporary or part-time staff as needed.

In the event that the General Manager determines that an emergency exists requiring immediate action, the General Manager shall have the power, without prior Board action, to enter into contracts and agreements and expend funds on behalf of the District to ensure continuity of District operations per the Operations Policies and Procedures Manual, Section 1(F), Emergency Preparedness Authorization during District Emergencies.

## **Financial Section**

### **Budget Summary and Detail by Department**

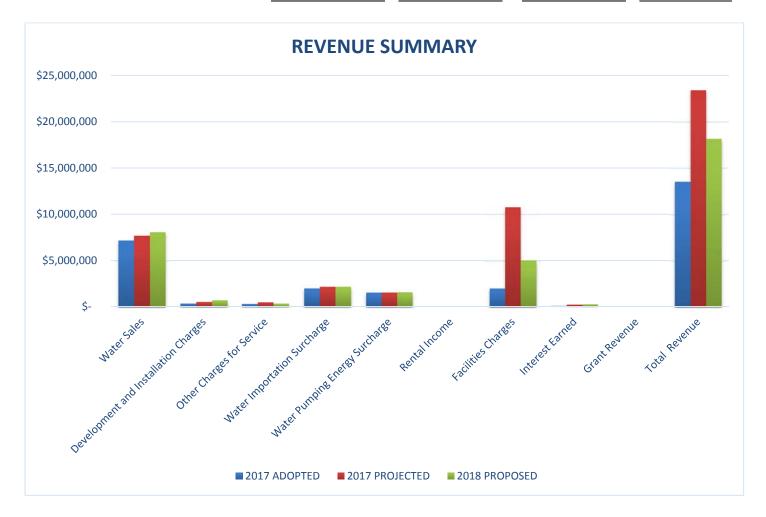


### **Financial Summary**

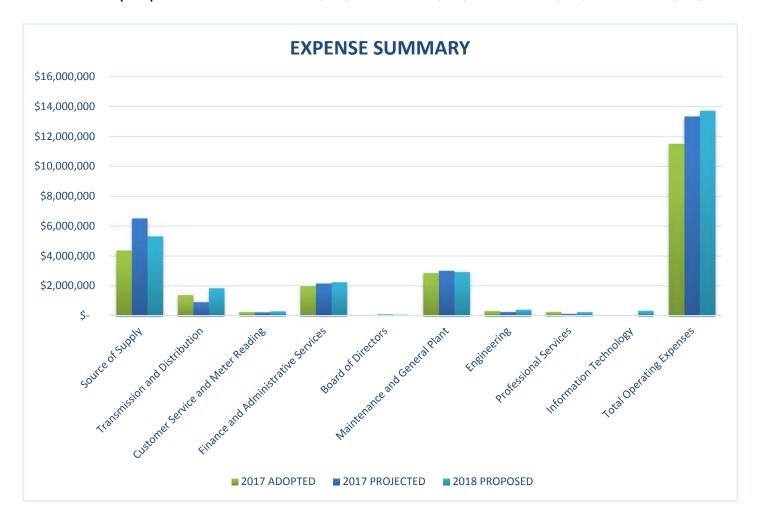
#### Overview

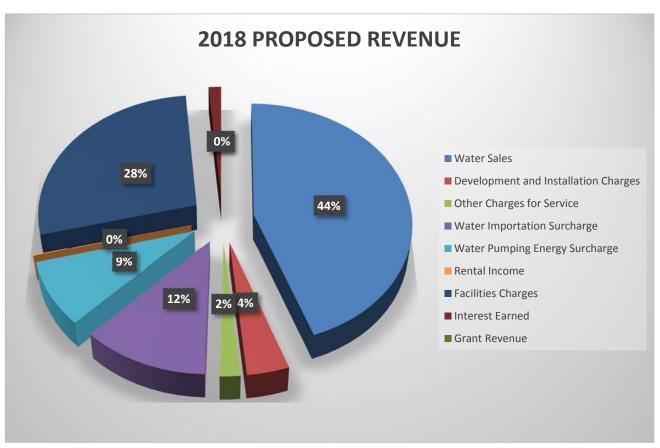
The District utilizes the accrual basis of accounting, recognizing revenues and expenses in the period in which they are earned and incurred, respectively.

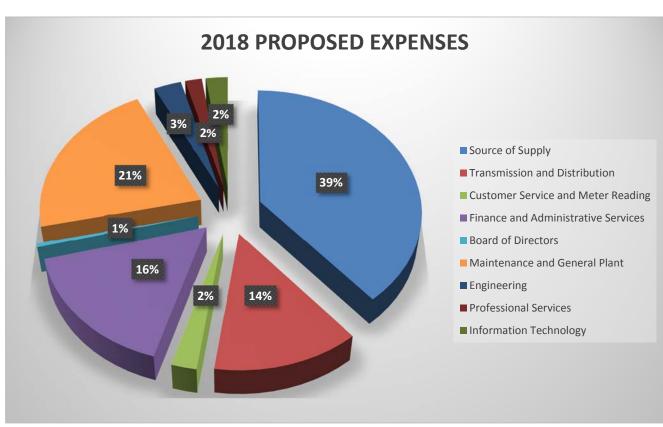
	2017 ADOPTED		Р	2017 ROJECTED	2018 PROPOSED			ncrease/ Decrease)
Operating Revenue		_		_		_		
Water Sales	\$	7,161,835	\$	7,690,644	\$	8,079,388	\$	917,553
Development and Installation Charges		375,000		524,906		720,600		345,600
Other Charges for Service		328,030		513,987		348,534		20,504
Water Importation Surcharge		2,000,000		2,159,391		2,160,000		160,000
Water Pumping Energy Surcharge		1,550,000		1,549,128		1,566,443		16,443
Total Operating Revenue	\$	11,414,865	\$	12,438,056	\$	12,874,965	\$	1,460,100
Non-Operating Revenue								
Rental Income	\$	18,520	\$	19,264	\$	20,577	\$	2,057
Facilities Charges		2,026,900		10,777,952		5,016,541		2,989,641
Interest Earned		82,400		214,724		249,358		166,958
Grant Revenue		0		0		0		0
Total Non-Operating Revenue	\$	2,127,820	\$	11,011,939	\$	5,286,476	\$	3,158,656
Total Revenue	\$	13,542,685	\$	23,449,995	\$	18,161,441	\$	4,618,756



	2017			2017		2018	Increase/		
	ADOPTED		PF	ROJECTED	Р	ROPOSED	(E	Decrease)	
Operating Expenses									
Source of Supply	\$	4,374,025	\$	6,509,837	\$	5,330,765	\$	956,740	
Transmission and Distribution		1,395,148		919,743		1,843,114		447,966	
Customer Service and Meter Reading		268,720		252,101		317,373		48,653	
Finance and Administrative Services		1,976,028		2,160,526		2,239,320		263,292	
Board of Directors		49,245		84,225		69,680		20,435	
Maintenance and General Plant		2,859,246		3,012,382		2,929,108		69,862	
Engineering		331,764		267,217		411,357		79,593	
Professional Services		261,610		135,192		249,000		(12,610)	
Information Technology		0		0		328,952		328,952	
Total Operating Expenses	\$	11,515,786	\$	13,341,224	\$	13,718,669	\$	2,202,883	
Total Revenue	\$	13,542,685	\$	23,449,995	\$	18,161,441	\$	4,618,756	
Total Expenses	\$	11,515,786	\$	13,341,224	\$	13,718,669	\$	2,202,883	
Net Increase/(loss)	\$	2,026,899	\$	10,108,771	\$	4,442,772	\$	2,415,873	







	201	17 ADOPTED	201	7 PROJECTED	201	8 PROPOSED
Revenue	\$	13,542,685	\$	23,449,995	\$	18,161,441
Expenses	\$	11,515,786	\$	13,341,224	\$	13,718,669



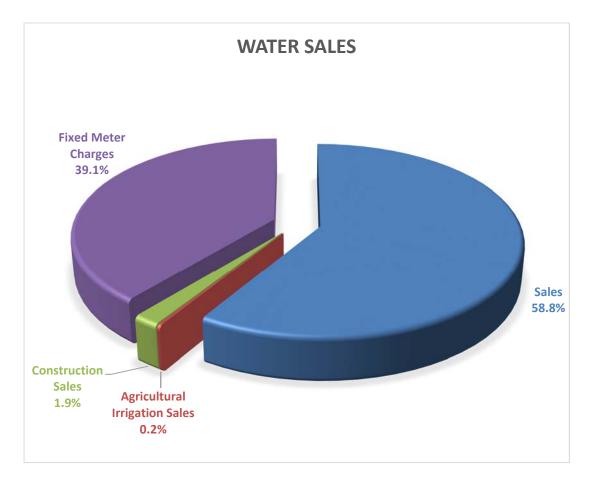
#### **Revenue Detail**

#### **OPERATING REVENUE**

#### **Water Sales**

The District produces potable water for sale to seven customer classes; single family residential, multifamily residential, commercial, industrial, irrigation, agricultural irrigation, and other. Most customers are billed on a bimonthly cycle based on the amount of water usage, which is metered and measured in hundred cubic feet (HCF) where 1 HCF is equal to 748 gallons. Proposed water sales for 2018 are \$8,079,388, a 5.1 percent increase above projected sales for 2017 with potable water usage estimated at 10,620AF for 2018.

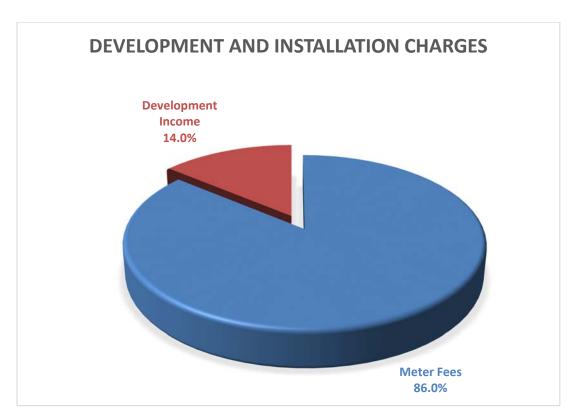
		A	2017 2017 ADOPTED PROJECTED				2018 ROPOSED	CHANGE		
Water Sales										
01-50-510-410100	Sales	\$	4,200,000	\$	4,649,637	\$	4,750,617	\$	550,617	
01-50-510-410151	Agricultural Irrigation Sales	\$	25,500	\$	24,573	\$	20,000	\$	(5,500)	
01-50-510-410171	Construction Sales	\$	150,000	\$	103,099	\$	150,000	\$	-	
01-50-510-413011	Fixed Meter Charges	\$	2,786,335	\$	2,913,334	\$	3,158,771	\$	372,436	
		\$	7,161,835	\$	7,690,644	\$	8,079,388	\$	917,553	



#### **Development and Installation Charges**

The District incurs engineering, legal and administrative costs associated with new development, which are charged against deposits collected and recorded as revenue. The District also collects deposits for new service installations, which are recorded as revenue against the deposits when the services are installed. Proposed development and installation charges for 2018 are \$720,600, a 37.3 percent increase above projected charges for 2017, and are based on conservative estimates of new development growth in addition to an anticipated increase in the fee charged per new service installation.

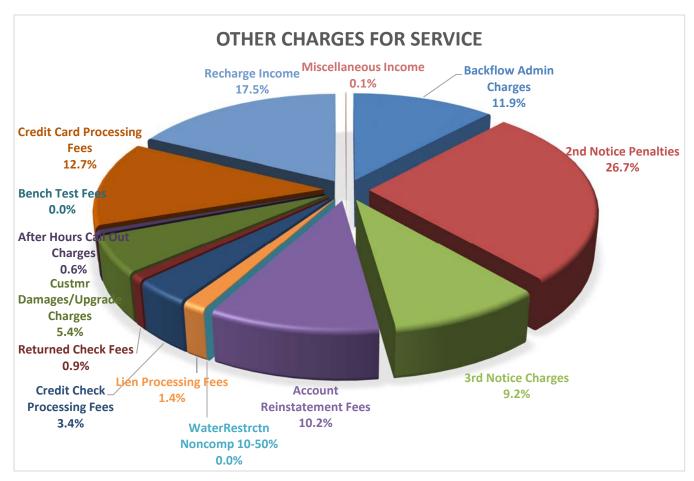
			2017 OOPTED	PR	2017 OJECTED	PF	2018 ROPOSED	CHANGE		
Development and Installation Charges										
01-50-510-413021	Meter Fees	\$	275,000	\$	414,666	\$	619,974	\$	344,974	
01-50-510-419011	Development Income	\$	100,000	\$	110,240	\$	100,626	\$	626	
		\$	375,000	\$	524,906	\$	720,600	\$	345,600	



#### **Other Charges for Service**

Other Charges for Service include many of the user fees customers pay to utilize specific services such as account reinstatement fees, past due notices and other service fees. The proposed charges for 2018 are \$348,534, a 32.2 percent decrease from projected charges for 2017, due to anticipated decreases in recharge income and miscellaneous income.

		2017 ADOPTED		2017 PROJECTED		2018 PROPOSED		CHANGE	
Other Charges for Sei	rvice	-							
01-50-510-413001	Backflow Admin Charges	\$	30,000	\$	40,806	\$	41,501	\$	11,501
01-50-510-417001	2nd Notice Penalties	\$	90,000	\$	92,230	\$	93,072	\$	3,072
01-50-510-417011	3rd Notice Charges	\$	32,000	\$	34,355	\$	32,000	\$	-
01-50-510-417021	Account Reinstatement Fees	\$	65,000	\$	66,650	\$	35,490	\$	(29,510)
01-50-510-417030	WaterRestrctn Noncomp 10-50%	\$	-	\$	204	\$	-	\$	-
01-50-510-417031	Lien Processing Fees	\$	5,000	\$	5,900	\$	5,000	\$	-
01-50-510-417041	Credit Check Processing Fees	\$	8,000	\$	11,055	\$	12,000	\$	4,000
01-50-510-417051	Returned Check Fees	\$	2,000	\$	2,900	\$	3,000	\$	1,000
01-50-510-417061	Custmr Damages/Upgrade Charges	\$	15,000	\$	19,007	\$	18,819	\$	3,819
01-50-510-417071	After Hours Call Out Charges	\$	600	\$	1,700	\$	1,931	\$	1,331
01-50-510-417081	Bench Test Fees	\$	180	\$	72	\$	-	\$	(180)
01-50-510-417091	Credit Card Processing Fees	\$	35,000	\$	41,493	\$	44,381	\$	9,381
01-50-510-419021	Recharge Income	\$	45,000	\$	114,332	\$	61,140	\$	16,140
01-50-510-419061	Miscellaneous Income	\$	250	\$	83,283	\$	200	\$	(50)
		\$	328,030	\$	513,987	\$	348,534	\$	20,504



#### **Water Importation Surcharge**

The Water Importation Surcharge is the cost to the end user (Rate Payer) for imported water supplies to offset existing groundwater overdraft not to exceed the actual State Water Project Water costs incurred by the District. The proposed water importation surcharge for 2018 is derived from estimated potable water usage of 10,620AF for 2018 and is \$2,160,000, a negligible increase above the projected amount for 2017.

	A	2017 DOPTED	PR	2017 PROJECTED		2018 ROPOSED	 HANGE	
Water Importation Sur	rcharge							
01-50-510-415001	SGPWA Importation Charges	\$	2,000,000	\$	2,159,391	\$	2,160,000	\$ 160,000

#### **Water Pumping Energy Surcharge**

The Water Pumping Energy Surcharge is the cost to the end user (Rate Payer) for electricity to pump and deliver water. It includes all Southern California Edison (SCE) charges for operation of pumps and wells in the water system. Beaumont-Cherry Valley Water District uses SCE Time of Use (off peak) rates to limit the cost to the water user. The proposed water pumping energy surcharge for 2018 is derived from estimated potable water usage of 10,620AF for 2018 and is \$1,566,443, a 1.1 percent increase above the projected amount for 2017.

		A	2017 DOPTED	PR	2017 OJECTED	Р	2018 ROPOSED	CI	HANGE
Water Pumping Energy	Surcharge								
01-50-510-415011	SCE Power Charges	\$	1,550,000	\$	1,549,128	\$	1,566,443	\$	16,443

#### **NON-OPERATING REVENUE**

#### **Rental Income**

The District owns four residential properties and charges rental income and utilities for use of the properties. Proposed rental income for 2018 is \$20,577, a 6.8 percent increase above projected income for 2017.

Rental Income	Rental Income		2017 2017 ADOPTED PROJECT				2018 COPOSED	CHANGE		
01-50-510-471001	Rent - 12303 Oak Glen	\$	2,400	\$	2,400	\$	2,400	\$	-	
01-50-510-471011	Rent - 13695 Oak Glen	\$	2,400	\$	2,400	\$	2,400	\$	-	
01-50-510-471021	Rent - 13697 Oak Glen	\$	2,400	\$	2,400	\$	2,400	\$	-	
01-50-510-471031	Rent - 9781 Avenida Miravilla	\$	2,400	\$	2,400	\$	2,400	\$	-	
01-50-510-471101	Util - 12303 Oak Glen	\$	2,320	\$	2,577	\$	2,273	\$	(47)	
01-50-510-471111	Util - 13695 Oak Glen	\$	1,500	\$	1,431	\$	2,531	\$	1,031	
01-50-510-471121	Util - 13697 Oak Glen	\$	2,800	\$	2,950	\$	3,436	\$	636	
01-50-510-471131	Util - 9781 Avenida Miravilla	\$	2,300	\$	2,706	\$	2,737	\$	437	
		\$	18,520	\$	19,264	\$	20,577	\$	2,057	

#### **Facilities Charges**

Facilities fees or development impact fees are paid by industrial, commercial and residential developers to fund the cost of the impacts of their developments on the District's water system. The District has collected facilities fees since the early 1980's. Facilities fees pay for oversizing of pipelines, new wells, tanks, transmission mains etc. needed to serve new developments. Proposed facilities charges for 2018 are \$5,016,541, a 53.5 percent decrease from projected facilities charges for 2017, based on a conservative estimate of new development.

		,		PF	2017 PROJECTED		2018 PROPOSED		CHANGE	
Facilities Charges										
01-50-510-481001	Fac Fees-Wells	\$	387,200	\$	2,067,145	\$	956,333	\$	569,133	
01-50-510-481006	Fac Fees-Water Rights (SWP)	\$	245,000	\$	1,156,864	\$	605,118	\$	360,118	
01-50-510-481012	Fac Fees-Water Treatment Plant	\$	184,200	\$	983,389	\$	454,950	\$	270,750	
01-50-510-481018	Fac Fees-Local Water Resources	\$	97,000	\$	458,024	\$	239,577	\$	142,577	
01-50-510-481024	Fac Fees-Recycld Wtr Facilties	\$	280,400	\$	1,643,746	\$	692,551	\$	412,151	
01-50-510-481030	Fac Fees-Transmission (16")	\$	313,600	\$	1,674,216	\$	774,550	\$	460,950	
01-50-510-481036	Fac Fees-Storage	\$	401,600	\$	2,144,022	\$	991,899	\$	590,299	
01-50-510-481042	Fac Fees-Booster	\$	27,800	\$	148,416	\$	68,662	\$	40,862	
01-50-510-481048	Fac Fees-Pressure Reducng Stns	\$	14,200	\$	75,810	\$	35,072	\$	20,872	
01-50-510-481054	Fac Fees-Misc Projects	\$	12,400	\$	79,696	\$	30,626	\$	18,226	
01-50-510-481060	Fac Fees-Financing Costs	\$	61,000	\$	330,083	\$	150,662	\$	89,662	
01-50-510-485001	Front Footage Fees	\$	2,500	\$	16,541	\$	16,541	\$	14,041	
01-50-510-488001	Contributed Capital	\$	· -	\$	, -	\$	-	\$	· -	
	•	\$	2 026 900	\$	10 777 952	\$	5 016 541	\$	2 989 641	

#### **Interest Earned**

The District currently holds a diverse portfolio of investments to meet both short term liquidity, mid-term cash funded Capital Improvement Plans, and long-term earnings. The goals for the District's investments are:

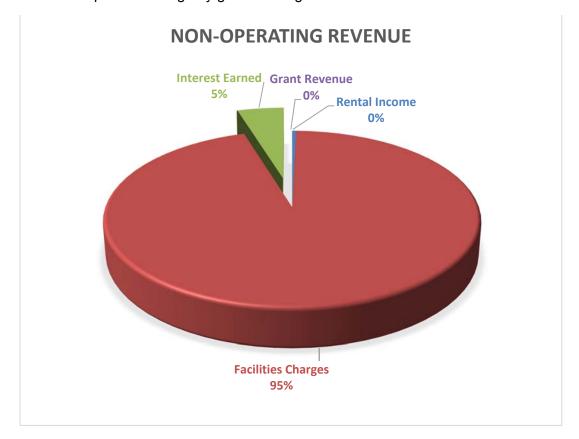
- Safety
- Liquidity
- Earn a total rate of return commensurate with the first two goals

The proposed \$249,358 of general interest earned is based on the expected level of capital invested throughout the fiscal year, and is 16.1 percent above the projected amount for 2017.

		AD	2017 OPTED	PR	2017 OJECTED	PI	2018 ROPOSED	 HANGE
Interest Earned								
01-50-510-490001	Interest Income-Bonita Vista	\$	2,400	\$	2,075	\$	1,995	\$ (405)
01-50-510-490011	Interest Income-Fairway Canyon	\$	-	\$	10,280	\$	57,363	\$ 57,363
01-50-510-490021	Interest Income - General	\$	80,000	\$	202,369	\$	190,000	\$ 110,000
		\$	82,400	\$	214,724	\$	249,358	\$ 166,958

#### **Grant Revenue**

The District does not anticipate receiving any grant funding in 2018.

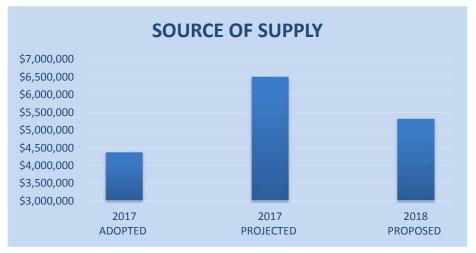


#### **Operating Expenses Detail**

#### **Source of Supply**

This category represents the projected costs related to the operation and maintenance of the 23 active wells, booster stations, storage facilities, State Water Project supply, supervisory control and data acquisition (SCADA) and water quality functions. Source of supply expenses for 2018 are proposed as \$5,330,765, an 18.1 percent decrease from projected expenses for 2017. 2017 was a "wet" year, and while purchases of imported State Water Project supplies will be made to the extent available, it is anticipated that 2018 will not be as wet as 2017.

			2017		2017		2018		
SOURCE OF SUPPLY		Α	DOPTED	PF	ROJECTED	PF	ROPOSED	C	HANGE
01-40-410-500105	Labor	\$	294,844	\$	180,482	\$	328,948	\$	34,104
01-40-410-500110	Overtime		16,145		15,916		18,393		2,248
01-40-410-500111	Double Time		427		374		930		503
01-40-410-500113	Standby/On-Call		0		0		4,550		4,550
01-40-410-500115	Social Security		18,283		12,681		21,988		3,705
01-40-410-500120	Medicare		4,278		2,966		5,148		870
01-40-410-500125	Health Insurance		121,440		63,035		108,600		(12,840)
01-40-410-500140	Life Insurance		1,265		881		2,160		895
01-40-410-500145	Workers' Compensation		20,808		11,251		23,214		2,406
01-40-410-500150	Unemployment Insurance		0		0		48,080		48,080
01-40-410-500155	Retirement/CalPERS		59,910		45,646		75,285		15,375
01-40-410-500165	Uniforms & Employee Benefits		1,000		646		2,200		1,200
01-40-410-500170	Education Expenses		1,000		109		1,000		0
01-40-410-500175	Seminar & Travel Expenses		500		1,346		4,000		3,500
01-40-410-500180	Accrued Sick Leave Expense		0		9,519		9,519		9,519
01-40-410-500185	Accrued Vacation Expenses		0		6,355		6,355		6,355
01-40-410-500187	Accrual Leave Payments		0		0		6,235		6,235
01-40-410-500195	State Project Water Purchases		0		(25,000)		(25,000)		(25,000)
01-40-410-500501	State Project Water Purchases		2,000,000		4,219,270		2,813,692		813,692
01-40-410-500511	Ground Water Purchases		0		0		0		0
01-40-410-501101	Electricity - Wells		1,550,000		1,700,583		1,566,443		16,443
01-40-410-501201	Gas - Wells		225		178		225		0
01-40-410-510011	Treatment & Chemicals		75,000		86,740		80,000		5,000
01-40-410-510021	Lab Testing		90,000		40,873		90,000		0
01-40-410-510031	Small Tools, Parts & Maint		3,200		2,655		3,200		0
01-40-410-520021	Maint & Rpr-Telemetry Equip		15,000		3,831		10,000		(5,000)
01-40-410-520031	Maint & Rpr-General Equipment		100		527		0		(100)
01-40-410-520061	Maint & Rpr-Pumping Equipment		100,000		128,973		125,000		25,000
01-40-410-540048	Permits, Fees & Licensing		0		0		0		0
01-40-410-550024	Employment Testing		200		0		200		0
01-40-410-550066	Subscriptions		400		0		400		0
		\$	4,374,025	\$	6,509,837	\$	5,330,765	\$	956,740



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#### **Transmission and Distribution**

This department includes the maintenance of the distribution system, service connections, meters, reservoirs and pressure regulating stations that deliver water throughout the District. This department also includes costs associated with new service requests, fire hydrants and fire services. Proposed expenses for 2018 are \$1,843,114, a 100.4 percent increase above projected transmission and distribution costs for 2017. The increase is mainly due to a combination of new positions, vacant positions that are anticipated to be filled and wage and benefit increases as a result of the compensation study performed in 2017 by Koff & Associates.

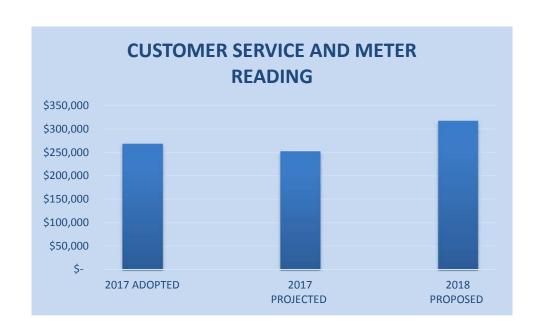
TRANSMISSION AND D	IOTRIPLITION	2017	DD.	2017	Dr	2018	,	NIANOE
TRANSMISSION AND D		 DOPTED		DJECTED 407.545		ROPOSED	\$	HANGE
01-40-440-500105	Labor	\$ 661,864	\$	407,545	\$	922,072	Ъ	260,208
01-40-440-500110	Overtime	20,007		20,705		36,825		16,818
01-40-440-500111	Double Time	3,156		3,091		3,000		(156)
01-40-440-500113	Standby/On-Call	0		0		7,800		7,800
01-40-440-500115	Social Security	40,273		29,503		61,467		21,194
01-40-440-500120	Medicare	9,603		6,900		14,387		4,784
01-40-440-500125	Health Insurance	279,312		154,991		304,080		24,768
01-40-440-500140	Life Insurance	2,726		2,040		6,060		3,334
01-40-440-500145	Workers' Compensation	36,190		20,776		51,310		15,120
01-40-440-500155	Retirement/CalPERS	123,317		87,824		170,684		47,367
01-40-440-500165	Uniforms & Employee Benefits	4,000		1,784		4,500		500
01-40-440-500170	Education Expenses	1,000		376		1,000		0
01-40-440-500175	Seminar & Travel Expenses	500		30		500		0
01-40-440-500180	Accrued Sick Leave Expense	0		9,260		9,260		9,260
01-40-440-500185	Accrued Vacation Expenses	0		20,816		20,816		20,816
01-40-440-500187	Accrual Leave Payments	0		0		28,454		28,454
01-40-440-500195	CIP Related Labor	(40,000)		0		(57,300)		(17,300)
01-40-440-510031	Small Tools, Parts & Maint	6,500		4,030		6,500		0
01-40-440-520071	Maint & Rpr-Pipelines&Hydrants	55,000		34,588		55,000		0
01-40-440-520081	Maint & Rpr-Pressure Regulatrs	7,500		97		7,500		0
01-40-440-540001	Backflow Devices	2,500		724		2,500		0
01-40-440-540024	Inventory Adjustments	3,000		2,416		3,000		0
01-40-440-540026	Inventory Purchase Discounts	(5,000)		0		0		5,000
01-40-440-540036	Line Locates	3,500		2,203		3,500		0
01-40-440-540042	Meters Maintenance & Services	150,000		93,085		150,000		0
01-40-440-540078	Reservoirs Maintenance	30,000		16,932		30,000		0
01-40-440-550024	Employment Testing	200		25		200		0
01-40-450-500105	Labor	0		0		0		0
01-40-450-500110	Overtime	0		0		0		0
01-40-450-500115	Social Security	0		0		0		0
01-40-450-500120	Medicare	0		0		0		0
01-40-450-500125	Health Insurance	0		0		0		0
01-40-450-500140	Life Insurance	0		0		0		0
01-40-450-500145	Workers' Compensation	0		0		0		0
01-40-450-500155	Retirement/CalPERS	0		0		0		0
01-40-450-500165	Uniforms & Employee Benefits	0		0		0		0
. ,		\$ 1,395,148	\$	919,743	\$	1,843,114	\$	447,966



#### **Customer Service and Meter Reading**

This department conducts meter reading and field related customer service activities. Customer service and meter reading expenses are proposed at \$317,373 for 2018, a 25.9 percent increase above projected costs for 2017, reflecting wage and benefit increases as a result of the compensation study performed in 2017 by Koff & Associates.

			2017		2017		2018		
CUSTOMER SERVICE	AND METER READING	AD	OPTED	PRO	DJECTED	PR	OPOSED	CI	HANGE
01-40-460-500105	Labor	\$	144,396	\$	126,470	\$	162,730	\$	18,334
01-40-460-500110	Overtime		7,124		5,763		14,102		6,978
01-40-460-500111	Double Time		1,435		936		1,579		144
01-40-460-500113	Standby/On-Call		0		0		3,900		3,900
01-40-460-500115	Social Security		8,954		8,920		11,267		2,313
01-40-460-500120	Medicare		2,096		2,086		2,639		543
01-40-460-500125	Health Insurance		72,864		69,545		65,160		(7,704)
01-40-460-500140	Life Insurance		543		654		1,068		525
01-40-460-500145	Workers' Compensation		10,190		7,925		11,484		1,294
01-40-460-500155	Retirement/CalPERS		29,268		29,693		39,276		10,008
01-40-460-500165	Uniforms & Employee Benefits		750		0		200		(550)
01-40-460-500170	Education Expenses		500		0		200		(300)
01-40-460-500175	Seminar & Travel Expenses		300		30		200		(100)
01-40-460-500180	Accrued Sick Leave Expense		0		147		147		147
01-40-460-500185	Accrued Vacation Expenses		0		(68)		0		0
01-40-460-500187	Accrual Leave Payments		0		0		3,221		3,221
01-40-460-500195	CIP Related Labor		(10,000)		0		0		10,000
01-40-460-550024	Employment Testing		300		0		200		(100)
		\$	268,720	\$	252,101	\$	317,373	\$	48,653



#### **Finance and Administrative Services**

This department includes all administrative salaries, employee benefits, operating supplies, property insurance and other expenses associated with the administrative, accounting and billing functions of the District. Proposed expenses for 2018 are \$2,239,320, a 3.6 percent increase above projected finance and administrative services costs for 2017.

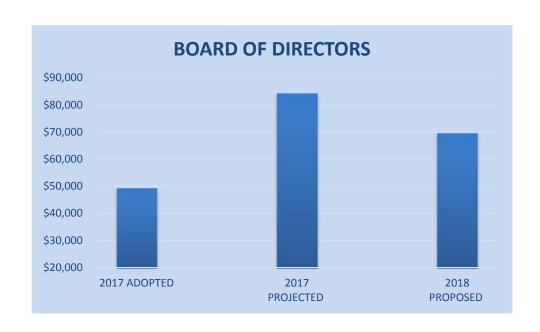
FINANCE AND ADMINIS	TDATIVE CEDVICES	2017 ADOPTED	2017 PROJECTED	2018 PROPOSED	CHANGE
01-30-310-500105	Labor	\$ 968,732	\$ 1,074,352	\$ 963,090	
01-30-310-500105	Overtime	\$ 900,732 622	\$ 1,074,352 36	\$ 963,090 0	\$ (5,642)
01-30-310-500110	Social Security	55,000	61.007	62,324	7,324
01-30-310-500115	Medicare	14,051	17,825	14,583	7,324
		255,024	,	246,160	(0.064)
01-30-310-500125	Health Insurance	,	172,139	,	(8,864) 0
01-30-310-500130	CalPERS Health Admin Costs	2,000	1,681	2,000	-
01-30-310-500140	Life Insurance	3,746	3,478	6,072	2,326
01-30-310-500145	Workers' Compensation	14,113	11,365	14,012	(101)
01-30-310-500150	Unemployment Insurance	74,709	1,791	32,751	(41,958)
01-30-310-500155	Retirement/CalPERS	157,481	134,794	156,625	(856)
01-30-310-500161	Estim Current Yr OPEB Expense	0	100,000	100,000	100,000
01-30-310-500165	Uniforms & Employee Benefits	500	767	750	250
01-30-310-500170	Education Expenses	2,000	398	2,000	0
01-30-310-500175	Seminar & Travel Expenses	11,000	14,377	15,000	4,000
01-30-310-500180	Accrued Sick Leave Expenses	0	34,780	27,897	27,897
01-30-310-500185	Accrued Vacation Expenses	0	118,092	103,444	103,444
01-30-310-500187	Accrual Leave Payments	0	0	40,781	40,781
01-30-310-500190	Temporary Labor	0	0	0	0
01-30-310-500195	CIP Related Labor	(25,000)	0	0	25,000
01-30-310-500196	CIP Related Overtime	0	0	0	0
01-30-310-520001	Maint & Rpr-Office Equipment	2,800	239	0	(2,800)
01-30-310-550001	Bank/Financial Service Fees	33,000	40,524	42,000	9,000
01-30-310-550006	Cashiering Shortages/Overages	50	0	50	0
01-30-310-550008	Transaction/Return Fees	0	0	3,000	3,000
01-30-310-550010	Transaction/Credit Card Fees	0	0	44,381	44,381
01-30-310-550014	Credit Check Fees	0	0	12,000	12,000
01-30-310-550018	Employee Medical/First Aid	200	0	200	0
01-30-310-550024	Employment Testing	200	155	200	0
01-30-310-550030	Membership Dues	35,000	41,632	42,000	7,000
01-30-310-550036	Notary & Lien Fees	2,000	1,765	2,000	0
01-30-310-550042	Office Supplies	15,000	13,616	10,500	(4,500)
01-30-310-550046	Office Equipment	65,000	31,248	40,000	(25,000)
01-30-310-550048	Postage	58,800	47,930	50,000	(8,800)
01-30-310-550051	Advertising	0	4,338	4,000	4,000
01-30-310-550054	Property, Auto& Gen Liab Insur	85,000	73,897	80,000	(5,000)
01-30-310-550066	Subscriptions	10,000	7,444	3,000	(7,000)
01-30-310-550072	Misc Operating Expenses	5,000	0	1,000	(4,000)
01-30-310-550078	Bad Debt Expense	5,000	0	5,000	0
01-30-310-550090	Principal Repayment	0	0	0	0
01-30-310-580021	IT/Software Support	30,000	33,893	0	(30,000)
01-30-310-580036	Other Professional Services	0	12,870	5,000	5,000
01-30-310-590001	Interest Expense	0	0	0	0
01-30-310-590011	Cost of Issuance Amortization	0	0	0	0
01-40-410-540084	State Mandates & Tariffs	50,000	68,142	70,000	20,000
01-40-470-501691	Maint & Rpr- Buildgs (General)	5,000	2,581	5,000	0
01-40-510-510031	Small Tools, Parts & Maint	1,500	5,383	500	(1,000)
01-50-510-540066	Property Damages & Theft	15,000	15,767	15,000	0
01-50-510-550040	General Supplies	9,000	10,902	11,000	2,000
01-50-510-550060	Public Education	10,000	1,320	5,000	(5,000)
01-50-510-550072	Misc Operating Expenses	4,500	0	1,000	(3,500)
		\$ 1,976,028	\$ 2,160,526	\$ 2,239,320	\$ 263,292



#### **Board of Directors**

This department includes per diem paid to each Board member as well as the associated payroll tax expenses, election expenses and seminar/travel expenses. Proposed expenses for 2018 are \$69,680, a 17.3 percent decrease from projected costs for 2017.

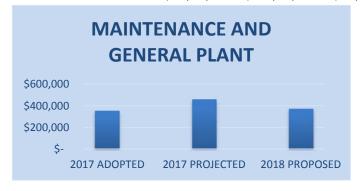
			2017		2017		2018		
<b>BOARD OF DIRECTO</b>	RS	AD	OPTED	PRO	DJECTED	PRO	OPOSED	CI	HANGE
01-10-110-500101	Board of Directors Fees	\$	36,000	\$	26,600	\$	36,000	\$	-
01-10-110-500115	Social Security		2,235		1,637		2,235		0
01-10-110-500120	Medicare		525		386		525		0
01-10-110-500145	Workers' Compensation		485		258		520		35
01-10-110-500175	Seminar & Travel Expenses		10,000		140		10,000		0
01-10-110-550012	Election Expenses		0		54,827		20,000		20,000
01-10-110-550042	Supplies - Other		0		378		400		400
		\$	49,245	\$	84,225	\$	69,680	\$	20,435



#### **Maintenance and General Plant**

This category includes utilities, auto/equipment fuel, maintenance and repairs for all residences and offices. It also includes all landscape maintenance related labor as well as general maintenance in the canyon areas, recharge basin system and the Noble Creek Recharge facility. Maintenance and general plant expenses are proposed at \$374,327 (excluding depreciation expense) for 2018, an 18.3 percent decrease from projected costs for 2017. This decrease is mainly due to the expectation that much of the landscape maintenance in 2018 will be contracted out to third parties, with de minimis District labor expenses to be incurred.

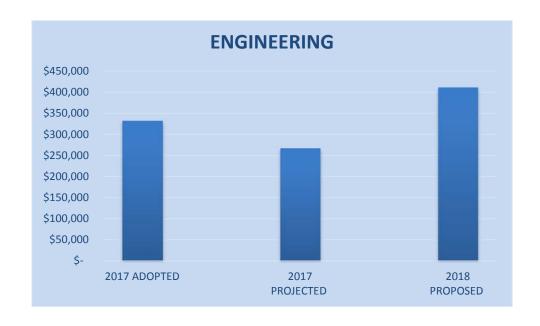
			2017		2017		2018		
MAINTENANCE AND GE	NERAL PLANT	Α	DOPTED	PR	OJECTED	PF	ROPOSED	С	HANGE
01-40-470-501111	Electricity - 560 Magnolia	\$	23,600	\$	21,547	\$	23,000	\$	(600)
01-40-470-501411	Sanitation - 560 Magnolia		1,800		1,930		2,400		600
01-40-470-501511	Phones - 560 Magnolia		20,000		16,083		0		(20,000)
01-40-470-501611	Maint & Repair- 560 Magnolia		16,000		15,117		16,000		0
01-40-470-501121	Electricity - 12303 Oak Glen		2,200		2,659		2,159		(41)
01-40-470-501321	Propane - 12303 Oak Glen		120		0		114		(6)
01-40-470-501621	Maint & Repair- 12303 Oak Glen		1,200		390		1,200		0
01-40-470-501131	Electricity - 13695 Oak Glen		1,500		1,668		1,848		348
01-40-470-501331	Propane - 13695 Oak Glen		600		0		683		83
01-40-470-501631	Maint & Repair- 13695 Oak Glen		1,000		265		1,000		0
01-40-470-501141	Electricity - 13697 Oak Glen		2,200		2,945		2,818		618
01-40-470-501341	Propane - 13697 Oak Glen		600		0		618		18
01-40-470-501641	Maint & Repair- 13697 Oak Glen		500		1,132		500		0
01-40-470-501151	Elec - 9781 Avenida Miravilla		1,800		2,245		1,834		34
01-40-470-501351	Propane-9781 Avenida Miravilla		500		1,003		903		403
01-40-470-501651	Maint & Rpr-9781 Ave Miravilla		1,500		47		1,500		0
01-40-470-501161	Electricity - 815 E. 12th		6,000		5,181		6,000		0
01-40-470-501461	Sanitation - 815 E. 12th		3,600		3,100		4,050		450
01-40-470-501561	Phones - 815 E. 12th		1,800		4,514		0		(1,800)
01-40-470-501661	Maint & Repair- 815 E. 12th		5,000		4,894		5,000		0
01-40-470-501471	Sanitation - 11083 Cherry Ave		3,200		3,023		3,200		0
01-40-470-500105	Labor		32,000		37,950		0		(32,000)
01-40-470-500115	Social Security		1,700		2,353		0		(1,700)
01-40-470-500120	Medicare		400		550		0		(400)
01-40-470-500125	Health Insurance		11,000		17,090		0		(11,000)
01-40-470-500140	Life Insurance		200		173		0		(200)
01-40-470-500145	Workers' Compensation		2,500		2,089		0		(2,500)
01-40-470-500155	Retirement/CalPERS		9,950		6,805		0		(9,950)
01-40-470-501600	Property Maintenance & Repairs		5,000		0		0		(5,000)
01-40-470-510001	Auto/Fuel		75,000		66,842		75,000		0
01-40-470-510002	CIP Related Fuel		(15,000)		0		0		15,000
01-40-470-520011	Maint & Rpr-Safety Equipment		5,000		1,540		3,000		(2,000)
01-40-470-520031	Maint & Rpr-General Equipment		40,000		42,242		46,000		6,000
01-40-470-520041	Maint & Rpr-Fleet		55,000		46,237		50,000		(5,000)
01-40-470-520091	Maint & Rpr-Communicatn Equip		2,500		5,353		5,500		3,000
01-40-470-540030	Landscape Maintenance		15,000		4,274		45,000		30,000
01-40-470-540072	Rechrg Facs, Cnyns&Ponds Maint		20,000		137,000		75,000		55,000
		\$	354,970	\$	458,238	\$	374,327	\$	19,357
NOTE: System Depreciat	ion is omitted from the chart for clarity								
01-30-310-550084	Depreciation	\$	2,504,276	\$	2,554,144	\$	2,554,781	\$	50,505



#### **Engineering**

This category includes the full-time Director of Engineering and Engineering Staff. Engineering expenses are proposed at \$411,357 for 2018, a 53.9 percent increase from projected costs for 2017. The expected increase is due the anticipated need for additional labor and associated benefits in the implementation and management of the District's Capital Improvement Plan.

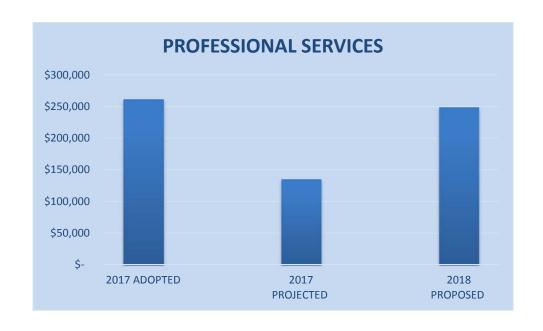
			2017		2017		2018		
ENGINEERING		AI	OOPTED	PR	OJECTED	PR	OPOSED	CI	HANGE
01-20-210-500105	Labor	\$	300,701	\$	244,425	\$	391,181	\$	90,480
01-20-210-500115	Social Security		17,876		16,176		24,489		6,613
01-20-210-500120	Medicare		4,363		3,783		5,730		1,367
01-20-210-500125	Health Insurance		48,576		28,336		43,440		(5,136)
01-20-210-500140	Life Insurance		956		596		1,524		568
01-20-210-500145	Workers' Compensation		4,491		3,312		5,842		1,351
01-20-210-500150	Unemployment Insurance		0		0		13,303		13,303
01-20-210-500155	Retirement/CalPERS		50,409		35,280		57,099		6,690
01-20-210-500165	Uniforms & Employee Benefits		50		0		50		0
01-20-210-500170	Education Expenses		2,500		0		5,000		2,500
01-20-210-500175	Seminar & Travel Expenses		500		70		1,000		500
01-20-210-500180	Accrued Sick Leave Expenses		0		16,230		16,230		16,230
01-20-210-500185	Accrued Vacation Expenses		0		13,127		13,127		13,127
01-20-210-500187	Accrual Leave Payments		0		0		2,657		2,657
01-20-210-500195	CIP Related Labor		(121,158)		(106,618)		(169,314)		(48,156)
01-20-210-550068	Software Maintenance		22,500		12,500		0		(22,500)
		\$	331,764	\$	267,217	\$	411,357	\$	79,593



#### **Professional Services**

This category includes professional services from outside consultants for legal, engineering and auditing services. Proposed expenses for 2018 are \$249,000, an 84.2 percent increase above projected professional services costs for 2017. This increase is mainly due to an anticipated increase in legal counsel and outside engineering costs.

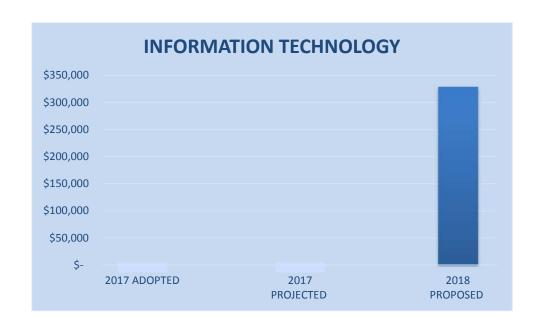
			2017		2017		2018		
PROFESSIONAL SERV	/ICES	AD	OPTED	PRO	DJECTED	PR	OPOSED	С	HANGE
01-20-210-540012	Dev Reimbursable Engineering	\$	15,000	\$	-	\$	-	\$	(15,000)
01-20-210-540018	Grant & Loan Procurement		0		0		0		0
01-20-210-540048	Permits, Fees & Licensing		4,000		0		2,000		(2,000)
01-20-210-580031	Outside Engineering		50,000		5,368		60,000		10,000
01-20-210-580032	CIP Related Outside Engineering		(30,000)		0		(40,000)		(10,000)
01-30-310-580001	Accounting & Audit		36,000		29,544		35,000		(1,000)
01-30-310-580011	General Legal		150,000		60,620		150,000		0
01-50-510-550096	Beaumont Basin Watermaster		36,610		39,661		42,000		5,390
		\$	261,610	\$	135,192	\$	249,000	\$	(12,610)



#### **Information Technology**

This department includes the administrative salaries, employee benefits, operating supplies, and other expenses associated with the information technology function of the District. This is a new department for 2018 that has previously been budgeted and accounted for within Finance and Administrative Services, with proposed expenses of \$328,952 for 2018.

		20	017	20	017		2018		
INFORMATION TECHNO	DLOGY	ADO	PTED	PROJ	ECTED	PR	OPOSED	С	HANGE
01-30-315-500105	Labor	\$	-	\$	-	\$	118,311	\$	118,311
01-30-315-500110	Overtime	\$	-	\$	-	\$	-	\$	-
01-30-315-500115	Social Security	\$	-	\$	-	\$	7,802	\$	7,802
01-30-315-500120	Medicare	\$	-	\$	-	\$	1,825	\$	1,825
01-30-315-500125	Health Insurance	\$	-	\$	-	\$	21,720	\$	21,720
01-30-315-500140	Life Insurance	\$	-	\$	-	\$	780	\$	780
01-30-315-500145	Workers' Compensation	\$	-	\$	-	\$	1,709	\$	1,709
01-30-315-500150	Unemployment Insurance	\$	-	\$	-	\$	4,023	\$	4,023
01-30-315-500155	Retirement/CalPERS	\$	-	\$	-	\$	11,648	\$	11,648
01-30-315-500175	Seminar & Travel Expenses	\$	-	\$	-	\$	4,000	\$	4,000
01-30-315-500180	Accrued Sick Leave Expenses	\$	-	\$	-	\$	6,883	\$	6,883
01-30-315-500185	Accrued Vacation Expenses	\$	-	\$	-	\$	14,648	\$	14,648
01-30-315-500187	Accrual Leave Payments	\$	-	\$	-	\$	7,458	\$	7,458
01-30-315-500190	Temporary Labor	\$	-	\$	-	\$	-	\$	-
01-30-315-500195	CIP Related Labor	\$	-	\$	-	\$	(31,855)	\$	(31,855)
01-30-315-501511	Phones - 560 Magnolia	\$	-	\$	-	\$	25,200	\$	25,200
01-30-315-501561	Phones - 815 E. 12th	\$	-	\$	-	\$	2,800	\$	2,800
01-30-315-550030	Membership Dues	\$	-	\$	-	\$	2,000	\$	2,000
01-30-315-550044	Printing/Toner & Maint	\$	-	\$	-	\$	15,000	\$	15,000
01-30-315-580016	Computer Hardware	\$	-	\$	-	\$	20,000	\$	20,000
01-30-315-580021	IT/Software Support	\$	-	\$	-	\$	5,000	\$	5,000
01-30-315-580026	License/Maintenance/Support	\$		\$	-	\$	90,000	\$	90,000
		\$	-	\$	-	\$	328,952	\$	328,952



## Appendix A Budget Detail



		2017 ADOPTED	2017 PROJECTED	2018 PROPOSED	CHANGE
OPERATING REV	VENUE				
Water Sales					
01-50-510-410100	Sales	\$ 4,200,000	\$ 4,649,637	\$ 4,750,617	\$ 550,617
01-50-510-410151 01-50-510-410171	Agricultural Irrigation Sales Construction Sales	25,500 150,000	24,573 103,099	20,000 150,000	(5,500) 0
01-50-510-413011	Fixed Meter Charges	2,786,335	2,913,334	3,158,771	372,436
		7,161,835	7,690,644	8,079,388	917,553
	d Installation Charges	275 000	414 666	640.074	244.074
01-50-510-413021 01-50-510-419011	Meter Fees Development Income	275,000 100,000	414,666 110,240	619,974 100,626	344,974 626
01 00 010 410011	Bevelopment moonie	375,000	524,906	720,600	345,600
Other Charges for	or Service				
01-50-510-413001	Backflow Admin Charges	30,000	40,806	41,501	11,501
01-50-510-417001 01-50-510-417011	2nd Notice Penalties 3rd Notice Charges	90,000 32,000	92,230 34,355	93,072 32,000	3,072 0
01-50-510-417021	Account Reinstatement Fees	65,000	66,650	35,490	(29,510)
01-50-510-417030	WaterRestrctn Noncomp 10-50%	0	204	0	0
01-50-510-417031	Lien Processing Fees	5,000	5,900	5,000	0
01-50-510-417041 01-50-510-417051	Credit Check Processing Fees Returned Check Fees	8,000 2,000	11,055 2,900	12,000 3,000	4,000 1,000
01-50-510-417061	Custmr Damages/Upgrade Charges	15,000	19,007	18,819	3,819
01-50-510-417071	After Hours Call Out Charges	600	1,700	1,931	1,331
01-50-510-417081	Bench Test Fees	180	72	0	(180)
01-50-510-417091	Credit Card Processing Fees	35,000	41,493	44,381	9,381
01-50-510-419021 01-50-510-419061	Recharge Income Miscellaneous Income	45,000 250	114,332 83.283	61,140 200	16,140 (50)
01 00 010 410001	Wilderia and America	328,030	513,987	348,534	20,504
Water Importatio	n Surcharge				
01-50-510-415001	SGPWA Importation Charges	2,000,000	2,159,391	2,160,000	160,000
Motor Dummina E	-no very Crivohoven				
01-50-510-415011	Energy Surcharge SCE Power Charges	1,550,000	1,549,128	1,566,443	16,443
01-30-310-413011	Total Operating Revenues		12,438,056	12,874,965	1,460,100
	· ·				
NON OPERATIN	O DEVENUE				
NON-OPERATIN Rental Income	G REVENUE				
	Rent - 12303 Oak Glen	2 400	2 400	2.400	0
01-50-510-471001	Rent - 12303 Oak Glen Rent - 13695 Oak Glen	2,400 2,400	2,400 2,400	2,400	0
01-50-510-471011 01-50-510-471021	Rent - 13697 Oak Glen	2,400	2,400	2,400 2,400	0
01-50-510-471031	Rent - 9781 Avenida Miravilla	2,400	2,400	2,400	0
01-50-510-471101	Util - 12303 Oak Glen	2,320	2,577	2,273	(47)
01-50-510-471111	Util - 13695 Oak Glen	1,500	1,431	2,531	1,031
01-50-510-471121 01-50-510-471131	Util - 13697 Oak Glen Util - 9781 Avenida Miravilla	2,800 2,300	2,950 2,706	3,436 2,737	636 437
01-30-310-471131	otii 37017tveriida iviiraviiia	18,520	19,264	20,577	2,057
Facilities Charge	s				
01-50-510-481001	Fac Fees-Wells	387,200	2,067,145	956,333	569,133
01-50-510-481006	Fac Fees-Water Rights (SWP)	245,000	1,156,864	605,118	360,118
01-50-510-481012 01-50-510-481018	Fac Fees-Water Treatment Plant Fac Fees-Local Water Resources	184,200 97,000	983,389 458,024	454,950 239,577	270,750 142,577
01-50-510-481024	Fac Fees-Recycld Wtr Facilities	280,400	1,643,746	692,551	412,151
01-50-510-481030	Fac Fees-Transmission (16")	313,600	1,674,216	774,550	460,950
01-50-510-481036	Fac Fees-Storage	401,600	2,144,022	991,899	590,299
01-50-510-481042 01-50-510-481048	Fac Fees-Booster Fac Fees-Pressure Reducing Stris	27,800 14,200	148,416 75,810	68,662 35,072	40,862 20,872
01-50-510-481054	Fac Fees-Misc Projects	12,400	79,696	30,626	18,226
01-50-510-481060	Fac Fees-Financing Costs	61,000	330,083	150,662	89,662
01-50-510-485001	Front Footage Fees	2,500	16,541	16,541	14,041
01-50-510-488001	Contributed Capital	2,026,900	10.777.052	5 016 541	2 090 644
Interest Earned		2,020,900	10,777,952	5,016,541	2,989,641
01-50-510-490001	Interest Income-Bonita Vista	2,400	2,075	1,995	(405)
01-50-510-490011	Interest Income-Fairway Canyon	2,400	10,280	57,363	57,363
01-50-510-490021	Interest Income - General	80,000	202,369	190,000	110,000
Oneset Dec		82,400	214,724	249,358	166,958
Grant Revenue 01-50-510-419051	Grant Revenue	0	0	0	0
31 00 010-410001	Total Non-Operating Revenues		11,011,939	5,286,476	3,158,656
		A 40 540 005	<b></b>	A0 101 111	<b>6</b> 4040 750
	Total Revenues	\$ 13,542,685	\$ 23,449,995	\$ 18,161,441	\$ 4,618,756

Expenses: 2017 Adopted Budget versus 2017 Projected Actuals versus 2018 Proposed Budget

EXPENSES		2017	2017	2018	CHANGE
SOURCE OF SUPPLY		ADOPTED	PROJECTED	PROPOSED	CHANGE
01-40-410-500105	Labor	\$ 294,844	\$ 180,482	\$ 328,948	\$ 34,104
01-40-410-500110	Overtime Double Time	16,145	15,916	18,393	2,248
01-40-410-500111 01-40-410-500113	Standby/On-Call	427 0	374 0	930 4,550	503 4,550
01-40-410-500115	Social Security	18,283	12,681	21.988	3,705
01-40-410-500120	Medicare	4,278	2,966	5,148	870
01-40-410-500125	Health Insurance	121,440	63,035	108,600	(12,840)
01-40-410-500140	Life Insurance	1,265	881	2,160	895
01-40-410-500145	Workers' Compensation	20,808	11,251	23,214	2,406
01-40-410-500150	Unemployment Insurance	0	0	48,080	48,080
01-40-410-500155	Retirement/CalPERS	59,910	45,646	75,285	15,375
01-40-410-500165 01-40-410-500170	Uniforms & Employee Benefits Education Expenses	1,000 1,000	646 109	2,200 1,000	1,200 0
01-40-410-500175	Seminar & Travel Expenses	500	1,346	4,000	3,500
01-40-410-500180	Accrued Sick Leave Expense	0	9,519	9,519	9,519
01-40-410-500185	Accrued Vacation Expenses	0	6,355	6,355	6,355
01-40-410-500187	Accrual Leave Payments	0	0	6,235	6,235
01-40-410-500195	CIP Related Labor	0	(25,000)	(25,000)	(25,000)
01-40-410-500501	State Project Water Purchases	2,000,000	4,219,270	2,813,692	813,692
01-40-410-500511	Ground Water Purchases	0	0	0	0
01-40-410-501101	Electricity - Wells Gas - Wells	1,550,000 225	1,700,583 178	1,566,443 225	16,443 0
01-40-410-501201 01-40-410-510011	Treatment & Chemicals	75,000	86,740	80,000	5,000
01-40-410-510011	Lab Testing	90,000	40,873	90,000	0,000
01-40-410-510031	Small Tools, Parts & Maint	3,200	2,655	3,200	0
01-40-410-520021	Maint & Rpr-Telemetry Equip	15,000	3,831	10,000	(5,000)
01-40-410-520031	Maint & Rpr-General Equipment	100	527	0	(100)
01-40-410-520061	Maint & Rpr-Pumping Equipment	100,000	128,973	125,000	25,000
01-40-410-540048	Permits, Fees & Licensing	0	0	0	0
01-40-410-550024	Employment Testing	200 400	0	200 400	0
01-40-410-550066	Subscriptions	4,374,025	6,509,837	5,330,765	956,740
		4,014,020	0,000,001	0,000,700	330,140
TRANSMISSION AND	DISTRIBUTION				
01-40-440-500105	Labor	661,864	407,545	922,072	260,208
01-40-440-500110	Overtime	20,007	20,705	36,825	16,818
01-40-440-500111	Double Time	3,156	3,091	3,000	(156)
01-40-440-500113	Standby/On-Call	0	0	7,800	7,800
01-40-440-500115	Social Security Medicare	40,273 9,603	29,503 6,900	61,467 14,387	21,194 4,784
01-40-440-500120 01-40-440-500125	Health Insurance	279,312	154,991	304,080	24,768
01-40-440-500140	Life Insurance	2,726	2,040	6,060	3,334
01-40-440-500145	Workers' Compensation	36,190	20,776	51,310	15,120
01-40-440-500155	Retirement/CalPERS	123,317	87,824	170,684	47,367
01-40-440-500165	Uniforms & Employee Benefits	4,000	1,784	4,500	500
01-40-440-500170	Education Expenses	1,000	376	1,000	0
01-40-440-500175	Seminar & Travel Expenses	500	30	500	0
01-40-440-500180	Accrued Sick Leave Expense	0	9,260	9,260	9,260
01-40-440-500185 01-40-440-500187	Accrued Vacation Expenses Accrual Leave Payments	0 0	20,816 0	20,816 28,454	20,816 28,454
01-40-440-500195	CIP Related Labor	(40,000)	0	(57,300)	(17,300)
01-40-440-510031	Small Tools, Parts & Maint	6,500	4,030	6,500	0
01-40-440-520071	Maint & Rpr-Pipelines & Hydrants	55,000	34,588	55,000	0
01-40-440-520081	Maint & Rpr-Pressure Regulatrs	7,500	97	7,500	0
01-40-440-540001	Backflow Devices	2,500	724	2,500	0
01-40-440-540024	Inventory Adjustments	3,000	2,416	3,000	0
01-40-440-540026	Inventory Purchase Discounts	(5,000)	0	0	5,000
01-40-440-540036	Line Locates	3,500	2,203	3,500	0
01-40-440-540042 01-40-440-540078	Meters Maintenance & Services Reservoirs Maintenance	150,000 30,000	93,085 16,932	150,000 30,000	0
01-40-440-550024	Employment Testing	200	25	200	0
01-40-450-500105	Labor	0	0	0	0
01-40-450-500110	Overtime	0	0	0	0
01-40-450-500115	Social Security	0	0	0	0
01-40-450-500120	Medicare	0	0	0	0
01-40-450-500125	Health Insurance	0	0	0	0
01-40-450-500140	Life Insurance	0	0	0	0
01-40-450-500145	Workers' Compensation	0	0	0	0
01-40-450-500155	Retirement/CalPERS	0	0	0	0
	Uniforms & Employee Benefits	0		0	0
01-40-450-500165		1,395,148	919,743	1,843,114	447,966

Expenses: 2017 Adopted Budget versus 2017 Projected Actuals versus 2018 Proposed Budget

CISTOMES SETNICE AND METER READINO   144.996   126.470   152.730   18.334   17.04-04-95-0011   10.0016 l'ime   7.124   5.763   14.122   6.078   14.04-049-0011   10.0016 l'ime   7.124   6.078   6.08   1.079   1.04-049-0011   10.0016 l'ime   7.264   6.064-09   1.068   7.064   6.064-09   1.068   7.064   6.064-09   1.068   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064   6.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.064-09   7.	EXPENSES		2017	2017	2018	
1-10-469-500115						CHANGE
01-04-060-200110	CUSTOM ER SERVICI	E AND METER READING				
01-04-08-000111	01-40-460-500105	Labor	,	126,470	,	-,
01-04-08-001130   Solical Social Soci						
01-04-08-050115			,		,	
01-04-08-000120   Medicare   2.086   2.686   5.65   5.07   7.704     01-04-08-000140   Life Insurance   72.864   69.545   68.5160   7.704     01-04-08-000156   Life Insurance   543   664   1.086   52.5     01-04-08-000156   RetirementCulPERS   29.288   29.983   39.278   1.0008     01-04-08-000156   RetirementCulPERS   29.288   29.983   39.278   1.0008     01-04-08-000176   Education Expenses   500   200   (500)     01-04-08-000176   Education Expenses   500   30   200   (500)     01-04-08-000176   Education Expenses   500   30   200   (500)     01-04-08-000176   Education Expenses   500   30   200   (500)     01-04-08-000176   Account Cleave Deprises   00   (68)   0   0   0     01-04-08-000176   Account Cleave Peprises   00   (68)   0   0   0     01-04-08-000176   Clear Peprises   00   00   00   00   00     01-04-08-000176   Clear Peprises   00   00   0   0   0     01-04-08-000176   Clear Peprises   00   00   00   00   00     01-03-03-000176   Clear Peprises   00   00   00		•				
01-04-08-00125			,			
01-04-08-00104						
01-04-06-200158	01-40-460-500140	Life Insurance				
0.40-0600165	01-40-460-500145	Workers' Compensation	10,190	7,925	11,484	1,294
0.14-0.46-0.00176   Columb Expenses   500   0   200   (300)   (100)   (114-0.46-0.00186   Seminar & Travel Expenses   0   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   147   14				-,		
0.140-0600707						, ,
01-04-069.00180						, ,
01-04-069-50015		·				, ,
0.140-4695.00167		•				
01-40-460-500195				, ,		
PINANCE AND ADMINISTRATIVE SERVICES		•	(10,000)		,	,
PINANCE AND ADMINISTRATIVE SERVICES	01-40-460-550024	Employment Testing	300	0	200	(100)
0.1-30.310-500105			268,720	252,101	317,373	48,653
0.1-30.310-500105	511141105 411B 4B4411	WOTD 4 TH / F OFFI / OFFI				
10-13-03-10-500110   Oertime   622   38   0 (622)			069 722	1.074.252	063 000	¢ (F.642)
0.1-30-310-500115			,		,	. , ,
01-39-310-500120						, ,
0.1-30-310-500125   Health Insurance		•				
0.13-0.310-500140	01-30-310-500125	Health Insurance				(8,864)
10-13-0-310-500145   Workers' Compensation	01-30-310-500130	CalPERS Health Admin Costs	2,000	1,681	2,000	0
0.1-30-310-500150	01-30-310-500140	Life Insurance	3,746	3,478	6,072	2,326
10-13-03-10-500165   Estim Current Yr OPEB Expense   0   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000   100,000		·				, ,
0.1-30-310-500161   Estim Current IY OPEB Expense   0   100,000   100,000   100,000   100,000   101-30-310-500165   Uniforms & Employee Benefits   500   767   750   250   101-30-310-500175   Education Expenses   2,000   398   2,000   0   101-30-310-500175   Seminar & Travel Expenses   11,000   14,377   15,000   4,000   101-30-310-50018   Accrued Sick Leave Expenses   0   34,780   27,897   27,897   27,897   11-30-310-500185   Accrued Vacation Expenses   0   118,092   103,444   103,444   103,444   101-30-310-500187   Accrued Vacation Expenses   0   0   0   0   0   0   0   0   0						
01-30-310-500165         Uniforms & Employee Benefits         500         767         750         250           01-30-310-500170         Education Expenses         2,000         398         2,000         0           01-30-310-500175         Seminar & Travel Expenses         11,000         14,377         15,000         4,000           01-30-310-500180         Accrued Sick Leave Expenses         0         34,780         27,897         27,897           1-30-310-500181         Accrued Vacation Expenses         0         0         40,781         40,784           1-30-310-500187         Accrual Leave Payments         0         0         0         40,781         40,781           1-30-310-500195         CIP Related Labor         (25,000)         0         0         0         0           01-30-310-500195         CIP Related Overtime         0         0         0         0         0           1-30-310-500196         CiP Related Cabor         (25,000)         0         0         0         0         0           1-30-310-550010         Bank/Financial Service Fees         33,000         40,524         42,000         9,000           01-30-310-550001         Transaction/Return Fees         0         0         0						
Display		•			,	
0.1-30-310-500175   Seminar & Travel Expenses   11,000   14,377   15,000   4,000   10:30-310-500180   Accrued Vacation Expenses   0   34,780   27,897   27,897   27,897   10:30-310-500187   Accrued Vacation Expenses   0   0   0   0   40,781   40,781   10:30-310-500187   Accruel Leave Payments   0   0   0   40,781   40,781   10:30-310-500197   Emprary Labor   0   0   0   0   0   0   0   0   0						
01-30-310-500185   Accrued Vaccation Expenses   0   118,092   103,444   103,444   101-30-310-500187   Accrual Leave Payments   0   0   0   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781   40,781		•	,	14,377	,	4,000
01-30-310-500187	01-30-310-500180	Accrued Sick Leave Expenses	0	34,780	27,897	27,897
O1-30-310-500190   Temporary Labor   O   O   O   O   O   O   O   O   O	01-30-310-500185	·				
01-30-310-500195   CIP Related Labor		•				
01-30-310-500196   CIP Related Overtime   0						
1-30-310-50001   Maint & Rpr-Office Equipment   2,800   239   0 (2,800)			* * *			
01-30-310-550001   Bank/Financial Service Fees   33,000   40,524   42,000   9,000   01-30-310-550008   Cashiering Shortages/Overages   50   0   50   0   0   3,000   01-30-310-550001   Transaction/Return Fees   0   0   0   44,381   44,381   01-30-310-550010   Credit Check Fees   0   0   0   12,000   12,000   01-30-310-550014   Credit Check Fees   0   0   0   22,000   0   01-30-310-550018   Employee Medical/First Aid   2,000   0   2,000   0   01-30-310-550018   Employment Testing   200   155   200   0   01-30-310-550018   Employment Testing   200   155   200   0   01-30-310-550036   Membership Dues   35,000   41,632   42,000   7,000   01-30-310-550036   Notary & Lien Fees   2,000   1,765   2,000   0   01-30-310-550036   Office Supplies   15,000   13,616   10,500   (4,500)   01-30-310-550048   Postage   58,800   47,930   50,000   (25,000)   01-30-310-550048   Postage   58,800   47,930   50,000   (8,800)   01-30-310-550068   Property, Auto& Gen Liab Insur   85,000   73,897   80,000   (5,000)   01-30-310-550068   Subscriptions   10,000   7444   3,000   (7,000)   01-30-310-550072   Misc Operating Expenses   5,000   0   1,000   4,000   01-30-310-550072   Misc Operating Expenses   5,000   0   0   0   0   0   0   0   0   0						
01-30-310-550006			,			, , ,
01-30-310-550010         Transaction/Credit Card Fees         0         0         44,381         44,381           01-30-310-550014         Credit Check Fees         0         0         12,000         12,000           01-30-310-550018         Employee Medical/First Aid         200         0         200         0           01-30-310-550024         Employment Testing         200         155         200         0           01-30-310-550030         Membership Dues         35,000         41,632         42,000         7,000           01-30-310-550030         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550036         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550046         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550054         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550055         Advertising         0         4,338         4,000         4,000           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550078         Bad Debt Expense <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
01-30-310-550014         Credit Check Fees         0         0         12,000         12,000           01-30-310-550018         Employee Medical/First Aid         200         0         200         0           01-30-310-550024         Employment Testing         200         155         200         0           01-30-310-550030         Membership Dues         35,000         41,632         42,000         7,000           01-30-310-550036         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550046         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550046         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550065         Subscriptions         10,000         7,444         3,000         (5,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense <td< td=""><td>01-30-310-550008</td><td>Transaction/Return Fees</td><td>0</td><td>0</td><td>3,000</td><td>3,000</td></td<>	01-30-310-550008	Transaction/Return Fees	0	0	3,000	3,000
01-30-310-550018         Employee Medical/First Aid         200         0         200         0           01-30-310-550024         Employment Testing         200         155         200         0           01-30-310-550030         Membership Dues         35,000         41,632         42,000         7,000           01-30-310-550036         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550042         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550048         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (7,000)           01-30-310-550072         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550090         Principal Repayme	01-30-310-550010	Transaction/Credit Card Fees			44,381	44,381
01-30-310-550024         Employment Testing         200         155         200         0           01-30-310-550030         Membership Dues         35,000         41,632         42,000         7,000           01-30-310-550036         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550042         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         1,000         (4,000)           01-30-310-550099         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professio	01-30-310-550014	Credit Check Fees	0	0	12,000	12,000
01-30-310-550030         Membership Dues         35,000         41,632         42,000         7,000           01-30-310-550036         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550042         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550048         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550078         Property, Auto& Gen Liab Insur         85,000         7,444         3,000         (7,000)           01-30-310-550078         Bad Debt Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         0         0         0           01-30-310-580031         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-5						
01-30-310-550036         Notary & Lien Fees         2,000         1,765         2,000         0           01-30-310-550042         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550046         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550076         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550078         Bad Debt Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550079         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-590010         Interest Expense						
01-30-310-550042         Office Supplies         15,000         13,616         10,500         (4,500)           01-30-310-550046         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         0         0         0           01-30-310-580090         Principal Repayment         0         0         0         0         0         0           01-30-310-580091         IT/Software Support         30,000         33,893         0         (30,000)         0         0         0         0         0         0         0         0         0         0         0 <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td>		•				
01-30-310-550046         Office Equipment         65,000         31,248         40,000         (25,000)           01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto's Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         1,000         (4,000)           01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590011         Interest Expense         0         0         0         0         0           01-30-310-590021         Co						
01-30-310-550048         Postage         58,800         47,930         50,000         (8,800)           01-30-310-550051         Advertising         0         4,338         4,000         4,000           01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         0         0         0           01-30-310-550079         Principal Repayment         0         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         68,142         70,000         20,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
01-30-310-550054         Property, Auto& Gen Liab Insur         85,000         73,897         80,000         (5,000)           01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590011         Interest Expense         0         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000) <t< td=""><td>01-30-310-550048</td><td>Postage</td><td>58,800</td><td>47,930</td><td>50,000</td><td>(8,800)</td></t<>	01-30-310-550048	Postage	58,800	47,930	50,000	(8,800)
01-30-310-550066         Subscriptions         10,000         7,444         3,000         (7,000)           01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590001         Interest Expense         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         15,767         15,000         0           01-50-510-550060         Property Dama	01-30-310-550051	Advertising	0	4,338	4,000	4,000
01-30-310-550072         Misc Operating Expenses         5,000         0         1,000         (4,000)           01-30-310-550078         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590011         Interest Expense         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-510-510081         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-55004066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-5		· · · ·				
01-30-310-550078         Bad Debt Expense         5,000         0         5,000         0           01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590001         Interest Expense         0         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-50-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000      <		•				
01-30-310-550090         Principal Repayment         0         0         0         0           01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590001         Interest Expense         0         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-50-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)						
01-30-310-580021         IT/Software Support         30,000         33,893         0         (30,000)           01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590001         Interest Expense         0         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-50-5100310         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         1,						
01-30-310-580036         Other Professional Services         0         12,870         5,000         5,000           01-30-310-590001         Interest Expense         0         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         0         1,000         (3,500)						
01-30-310-590001         Interest Expense         0         0         0         0           01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         3,500)						
01-30-310-590011         Cost of Issuance Amortization         0         0         0         0         0           01-40-410-540084         State Mandates & Tariffs         50,000         68,142         70,000         20,000           01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         1,000						
01-40-470-501691         Maint & Rpr- Buildgs (General)         5,000         2,581         5,000         0           01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         (3,500)		•	0	0	0	0
01-40-510-510031         Small Tools, Parts & Maint         1,500         5,383         500         (1,000)           01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         (3,500)						20,000
01-50-510-540066         Property Damages & Theft         15,000         15,767         15,000         0           01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         (3,500)						0
01-50-510-550040         General Supplies         9,000         10,902         11,000         2,000           01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         (3,500)						(1,000)
01-50-510-550060         Public Education         10,000         1,320         5,000         (5,000)           01-50-510-550072         Misc Operating Expenses         4,500         0         1,000         (3,500)						2 000
01-50-510-550072 Misc Operating Expenses 4,500 0 1,000 (3,500)						

Expenses: 2017 Adopted Budget versus 2017 Projected Actuals versus 2018 Proposed Budget

EXPENSES		2017	2017	2018	
		ADOPTED	PROJECTED	PROPOSED	CHANGE
BOARD OF DIRECTO					
01-10-110-500101	Board of Directors Fees	36,000	26,600	36,000	0
01-10-110-500115	Social Security	2,235	1,637	2,235	0
01-10-110-500120	Medicare Workers' Compensation	525 485	386 258	525 520	0 35
01-10-110-500145 01-10-110-500175	Seminar & Travel Expenses	10,000	140	10.000	35 0
01-10-110-500175	Election Expenses	10,000	54,827	20,000	20,000
01-10-110-550012	Supplies - Other	0	378	400	400
01 10 110 000042	- Cupping Cure.	49,245	84,225	69,680	20,435
M AINTENANCE AND	GENERAL PLANT				
01-40-470-501111	Electricity - 560 Magnolia	23,600	21,547	23,000	(600)
01-40-470-501411	Sanitation - 560 Magnolia	1,800	1,930	2,400	600
01-40-470-501511	Phones - 560 Magnolia	20,000	16,083	0	(20,000)
01-40-470-501611	Maint & Repair- 560 Magnolia	16,000	15,117	16,000	0
01-40-470-501121	Electricity - 12303 Oak Glen	2,200	2,659	2,159	(41)
01-40-470-501321	Propane - 12303 Oak Glen	120	0	114	(6)
01-40-470-501621	Maint & Repair- 12303 Oak Glen	1,200	390	1,200	0
01-40-470-501131	Electricity - 13695 Oak Glen	1,500	1,668	1,848	348
01-40-470-501331	Propane - 13695 Oak Glen	600	0	683	83
01-40-470-501631	Maint & Repair- 13695 Oak Glen	1,000	265	1,000	0
01-40-470-501141	Electricity - 13697 Oak Glen	2,200	2,945	2,818	618
01-40-470-501341	Propane - 13697 Oak Glen	600	0	618	18
01-40-470-501641	Maint & Repair- 13697 Oak Glen	500	1,132	500	0
01-40-470-501151	Elec - 9781 Avenida Miravilla	1,800	2,245	1,834	34
01-40-470-501351	Propane-9781 Avenida Miravilla	500	1,003	903	403
01-40-470-501651	Maint & Rpr-9781 Ave Miravilla	1,500	47	1,500	0
01-40-470-501161	Electricity - 815 E. 12th	6,000	5,181	6,000	0
01-40-470-501461	Sanitation - 815 E. 12th	3,600	3,100	4,050	450
01-40-470-501561	Phones - 815 E. 12th	1,800	4,514	0	(1,800)
01-40-470-501661	Maint & Repair- 815 E. 12th	5,000	4,894	5,000	0
01-40-470-501471	Sanitation - 11083 Cherry Ave	3,200	3,023	3,200	0
01-30-310-550084	Depreciation	2,504,276	2,554,144	2,554,781	50,505
01-40-470-500105	Labor	32,000	37,950	0	(32,000)
01-40-470-500115	Social Security	1,700	2,353	0	(1,700)
01-40-470-500120	Medicare	400	550	0	(400)
01-40-470-500125	Health Insurance Life Insurance	11,000 200	17,090 173	0	(11,000)
01-40-470-500140 01-40-470-500145		2,500	2,089	0	(200)
01-40-470-500145	Workers' Compensation Retirement/CalPERS	2,500 9,950	6,805	0	(2,500)
01-40-470-501600	Property Maintenance & Repairs	5,000	0,803	0	(9,950) (5,000)
01-40-470-501000	Auto/Fuel	75,000	66,842	75,000	(5,000)
01-40-470-510001	CIP Related Fuel	(15,000)	00,842	75,000	15,000
01-40-470-520011	Maint & Rpr-Safety Equipment	5,000	1,540	3,000	(2,000)
01-40-470-520011	Maint & Rpr-Galety Equipment	40,000	42,242	46,000	6,000
01-40-470-520041	Maint & Rpr-Selleral Equipment  Maint & Rpr-Fleet	55,000	46,237	50,000	(5,000)
01-40-470-520091	Maint & Rpr-Communicatn Equip	2,500	5,353	5,500	3,000
01-40-470-540030	Landscape Maintenance	15,000	4,274	45,000	30,000
01-40-470-540072	Rechrg Facs, Cnyns&Ponds Maint	20,000	137,000	75,000	55,000
0. 10 1.0 0.00.2	. tooling . doo, only loan ondo maint	2,859,246	3,012,382	2,929,108	69,862
ENGINEERING					
01-20-210-500105	Labor	300,701	244,425	391,181	90,480
01-20-210-500105	Social Security	17,876	16,176	24,489	6,613
01-20-210-500120	Medicare	4,363	3,783	5,730	1,367
01-20-210-500125	Health Insurance	48,576	28,336	43,440	(5,136)
01-20-210-500140	Life Insurance	956	596	1,524	568
01-20-210-500145	Workers' Compensation	4,491	3,312	5,842	1,351
01-20-210-500150	Unemployment Insurance	0	0	13,303	13,303
01-20-210-500155	Retirement/CalPERS	50,409	35,280	57,099	6,690
01-20-210-500165	Uniforms & Employee Benefits	50	0	50	0,000
01-20-210-500103	Education Expenses	2,500	0	5,000	2,500
01-20-210-500175	Seminar & Travel Expenses	500	70	1,000	500
01-20-210-500173	Accrued Sick Leave Expenses	0	16,230	16,230	16,230
01-20-210-500185	Accrued Vacation Expenses	0	13,127	13,127	13,127
01-20-210-500187	Accrual Leave Payments	0	0	2,657	2,657
01-20-210-500195	CIP Related Labor	(121,158)	(106,618)	(169,314)	(48,156)
01-20-210-550068	Software Maintenance	22,500	12,500	0	(22,500)
		331,764	267,217	411,357	79,593
			,	,	,3

Expenses: 2017 Adopted Budget versus 2017 Projected Actuals versus 2018 Proposed Budget

NFORMATION TECHNOLOGY   Social Security   O   O   O   O   O   O   O   O   O	EXPENSES		2017		2017	2018	
01-20-210-540018			ADOPTED		PROJECTED	PROPOSED	CHANGE
01-20-210-540018   Grant & Loan Procurement   0	PROFESSIONAL SEF	RVICES					
1-12-21-0-540048   Permits, Fees & Licensing   4,000   0   2,000   (2,000)   (1-12-21-0-580031   Outside Engineering   50,000   5,368   60,000   10,000   (10,000)   (1-12-2-10-580032   CIP Related Outside Engineering   (30,000)   0   (40,000)   (10,000)   (1-12-2-10-580032   CIP Related Outside Engineering   36,000   29,544   35,000   (1,000)   (1-10-30-310-580011   General Legal   150,000   60,620   150,000   0   (1,000)   (1-10-50-510-55096)   Beaumont Basin Watermaster   36,610   39,661   42,000   5,390   (12,610)	01-20-210-540012	9 9	15,0	00			(15,000)
01-20-210-580031   Outside Engineering   50,000   5,368   60,000   10,000   10-20-210-580032   CiP Related Outside Engineering   (30,000)   0   (40,000)   (10,000)   (10,000)   (10-30-310-5800011   Accounting & Audit   36,000   29,544   35,000   (1,000)   0-30-310-580011   General Legal   150,000   60,620   150,000   0   0-50-510-55006   Beaumont Basin Watermaster   36,610   39,661   42,000   5,330   261,610   \$ 135,192   \$ 249,000   (12,610)	01-20-210-540018						
01-20-210-880032	01-20-210-540048	Permits, Fees & Licensing	,			,	` ' '
01-30-310-580001	01-20-210-580031	Outside Engineering	50,0	00	5,368	60,000	10,000
150,000	01-20-210-580032	CIP Related Outside Engineering	(30,0	00)	0	(40,000)	(10,000)
New York   Section   Sec	01-30-310-580001	Accounting & Audit	36,0	00	29,544	35,000	(1,000)
S	01-30-310-580011	General Legal	150,0	00	60,620	150,000	0
INFORMATION TECHNOLOGY	01-50-510-550096	Beaumont Basin Watermaster	36,6	10	39,661	42,000	5,390
01-30-315-500105			\$ 261,6	10 \$	135,192	\$ 249,000	(12,610)
01-30-315-500105	INFORM A TION TFO	INOLOGY					
01-30-315-500110         Overtime         0         0         0         0         0           01-30-315-500115         Social Security         0         0         7,802         7,802           01-30-315-500120         Medicare         0         0         1,825         1,825           01-30-315-500125         Health Insurance         0         0         21,720         21,720           01-30-315-500140         Life Insurance         0         0         780         780           01-30-315-500145         Workers' Compensation         0         0         1,709         1,709           01-30-315-500150         Unemployment Insurance         0         0         4,023         4,023           01-30-315-500155         Retirement/CalPERS         0         0         11,648         11,648           01-30-315-500175         Seminar & Travel Expenses         0         0         4,000         4,000           01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500187         Accruel Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accruel Leave Payments         0         0				0	0	110 211	110 211
101-30-315-500115						,	
01-30-315-500120   Medicare   0   0   0   1,825   1,825     01-30-315-500125   Health Insurance   0   0   0   21,720   21,720     01-30-315-500140   Life Insurance   0   0   0   780   780     01-30-315-500145   Workers' Compensation   0   0   0   1,709   1,709     01-30-315-500150   Unemployment Insurance   0   0   0   4,023   4,023     01-30-315-500155   Retirement/CalPERS   0   0   0   11,648   11,648     01-30-315-500155   Retirement/CalPERS   0   0   0   4,000   4,000     01-30-315-500175   Seminar & Travel Expenses   0   0   0   6,883   6,883     01-30-315-500185   Accrued Sick Leave Expenses   0   0   0   6,883   6,883     01-30-315-500185   Accrued Vacation Expenses   0   0   0   14,648   14,648     01-30-315-500185   Accrued Vacation Expenses   0   0   0   0   7,458   7,458     01-30-315-500186   Accrued Leave Payments   0   0   0   0   0     01-30-315-500190   Temporary Labor   0   0   0   0   0     01-30-315-500191   Phones - 560 Magnolia   0   0   25,200   25,200     01-30-315-501511   Phones - 815 E. 12th   0   0   2,800   2,800     01-30-315-50030   Membership Dues   0   0   0   2,000   2,000     01-30-315-50004   Printing/Toner & Maint   0   0   15,000   15,000     01-30-315-580021   IT/Software Support   0   0   0   0,000     01-30-315-580026   License/Maintenance/Support   0   0   328,952   328,952							-
Ditable		,				,	,
101-30-315-500140							
01-30-315-500145         Workers' Compensation         0         0         1,709         1,709           01-30-315-500150         Unemployment Insurance         0         0         4,023         4,023           01-30-315-500155         Retirement/CalPERS         0         0         11,648         11,648           01-30-315-500175         Seminar & Travel Expenses         0         0         4,000         4,000           01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500185         Accrued Leave Payments         0         0         7,458         7,458           01-30-315-500197         Temporary Labor         0         0         0         0         0           01-30-315-500198         CIP Related Labor         0         0         (31,855)         (31,855)           01-30-315-500199         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501511         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-500304         Phones - 815 E. 12th						,	,
01-30-315-500150         Unemployment Insurance         0         0         4,023         4,023           01-30-315-500155         Retirement/CalPERS         0         0         11,648         11,648           01-30-315-500175         Seminar & Travel Expenses         0         0         4,000         4,000           01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accruel Leave Payments         0         0         7,458         7,458           01-30-315-500198         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         0         0         0         0           01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200         25,200           01-30-315-500301         Membership Dues         0         0         2,800         2,800           01-30-315-580024         Printing/Toner & Maint         0         0         20,000         20,000           01-30-315-580026							
01-30-315-500155         Retirement/CalPERS         0         0         11,648         11,648           01-30-315-500175         Seminar & Travel Expenses         0         0         4,000         4,000           01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accrual Leave Payments         0         0         7,458         7,458           01-30-315-500190         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         0         31,855         (31,855)           01-30-315-501561         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580026         License/Maintenance/		•				,	,
01-30-315-500175         Seminar & Travel Expenses         0         0         4,000         4,000           01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accrual Leave Payments         0         0         7,458         7,458           01-30-315-500190         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         0         (31,855)         (31,855)           01-30-315-501561         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-58004         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580021         IT/Software Support         0         0         328,952         328,952           01-30-315-580026         License/Mai						,	,
01-30-315-500180         Accrued Sick Leave Expenses         0         0         6,883         6,883           01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accrual Leave Payments         0         0         7,458         7,458           01-30-315-500190         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         (31,855)         (31,855)           01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952						,	,
01-30-315-500185         Accrued Vacation Expenses         0         0         14,648         14,648           01-30-315-500187         Accrual Leave Payments         0         0         7,458         7,458           01-30-315-500190         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         (31,855)         (31,855)           01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         328,952         328,952           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952		•				,	,
01-30-315-500187         Accrual Leave Payments         0         0         7,458         7,458           01-30-315-500190         Temporary Labor         0         0         0         0         0           01-30-315-500195         CIP Related Labor         0         0         0         (31,855)         (31,855)           01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580021         IT/Software Support         0         0         20,000         20,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952		•				,	
01-30-315-500190         Temporary Labor         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         25,200         25,200         25,200         25,200         0         25,200         0         25,200         0         2,800         2,800         2,800         0         0         2,800         2,800         2,800         0         0         2,000         2,000         2,000         0         2,000         2,000         2,000         0         2,000         2,000         2,000         0         2,000         15,000         15,000         15,000         15,000         0         15,000         15,000         15,000         0         0         0         20,000         20,000         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		•				,	
01-30-315-500195         CIP Related Labor         0         0         (31,855)         (31,855)           01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952		•				,	
01-30-315-501511         Phones - 560 Magnolia         0         0         25,200         25,200           01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952		, ,					
01-30-315-501561         Phones - 815 E. 12th         0         0         2,800         2,800           01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952						, , ,	, , ,
01-30-315-550030         Membership Dues         0         0         2,000         2,000           01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         328,952         328,952							
01-30-315-550044         Printing/Toner & Maint         0         0         15,000         15,000           01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         90,000         90,000           0         0         328,952         328,952						,	,
01-30-315-580016         Computer Hardware         0         0         20,000         20,000           01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         90,000         90,000           0         0         328,952         328,952		•				,	,
01-30-315-580021         IT/Software Support         0         0         5,000         5,000           01-30-315-580026         License/Maintenance/Support         0         0         90,000         90,000           0         0         328,952         328,952		ě .		-		,	,
01-30-315-580026 License/Maintenance/Support 0 0 90,000 90,000 0 328,952 328,952		•				,	,
0 0 328,952 328,952		• •					
	01-30-313-300020	License/Maintenance/Capport					
\$ 11.515.786  \$ 13.341.224  \$ 13.718.669  \$ 2.202.883				·	· ·	020,002	323,332
			\$ 115157	86 ¢	13 341 224	\$ 13.718.660	\$ 2.202.883

# Appendix B Summary of Account Descriptions



#### **OPERATING REVENUE**

#### **WATER SALES**

- 01-50-510-410100 Sales Commodity charges for commercial, residential and landscape irrigation water usage.
- 01-50-510-410151 Agricultural Irrigation Sales Commodity charges for irrigation water usage.
- **01-50-510-410171 Construction Sales** Commodity charges for water used for new construction and other purposes through portable fire hydrant meters.
- 01-50-510-413011 Fixed Meter Charges Fixed service charges for installed meters.

#### **DEVELOPMENT AND INSTALLATION CHARGES**

- **01-50-510-413021** Meter Fees Charges for new service installations.
- **01-50-510-419011 Development Income** Revenue earned and charged to deposits that were collected to cover engineering, legal and administrative costs associated with new development.

#### OTHER CHARGES FOR SERVICE

- **01-50-510-413001 Backflow Administration Charges** Administrative charge for required annual backflow program administration.
- **01-50-510-417001 Second Notice Penalties** Late fee assessed on delinquent accounts.
- 01-50-510-417011 Third Notice Charges Fee associated with disconnection notices sent on delinquent accounts.
- **01-50-510-417021** Account Reinstatement Fees Fees associated with the reinstatement of service when an account is inactivated due to non-payment.
- 01-50-510-417030 Water Restriction Noncompliance 10% 50% Fees assessed on accounts where water waste is deemed to have occurred.
- 01-50-510-417031 Lien Processing Fees Fees associated with filing and releasing liens on delinquent accounts.
- **01-50-510-417041** Credit Check Processing Fees Pass through charge to cover the cost of performing a credit check.
- 01-50-510-417051 Returned Check Fees Pass through charges for payments returned by the bank as unpaid.
- **01-50-510-417061 Customer Damages/Upgrade Charges —** Reimbursements for work performed when customers/developers cause damage to District property or customer requested changes such as meter relocation charges.
- 01-50-510-417071 After-Hours Call Out Charges Reimbursement charge for after-hours services provided.
- 01-50-510-417081 Bench Test Fees Fees for pulling a meter and bench testing it.
- **01-50-510-417091** Credit Card Processing Fees Pass-through charge to cover the bank fees charged to the District for credit card processing.
- **01-50-510-419021** Recharge Income Income received for the recharge of imported water from San Gorgonio Pass Water Agency (SGPWA) for the City of Banning.
- 01-50-510-419061 Miscellaneous Income Receipts for miscellaneous, non-recurring revenues.

#### WATER IMPORTATION SURCHARGE

**01-50-510-415001** — **SGPWA Importation Charges** — Pass through charge to cover the cost of purchasing imported water.

#### WATER PUMPING ENERGY SURCHARGE

**01-50-510-415011** — **SCE Power Charges** — Pass through charge to cover the cost of electricity used for pumping water from wells and through the system.

#### **NON-OPERATING REVENUE**

#### **RENTAL INCOME**

- 01-50-510-471001 Rent 12303 Oak Glen Road Rental of District residential property.
- 01-50-510-471011 Rent 13695 Oak Glen Road Rental of District residential property.
- 01-50-510-471021 Rent 13697 Oak Glen Road Rental of District residential property.
- 01-50-510-471031 Rent 9781 Avenida Miravilla Rental of District residential property.
- 01-50-510-471101 Utilities 12303 Oak Glen Road Utility payments for District residential property.
- 01-50-510-471111 Utilities 13695 Oak Glen Road Utility payments for District residential property.
- 01-50-510-471121 Utilities 13697 Oak Glen Road Utility payments for District residential property.
- 01-50-510-471131 Utilities 9781 Avenida Miravilla Utility payments for District residential property.

#### **FACILITIES CHARGES**

- 01-50-510-481001 Facility Fees Wells Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new wells.
- **01-50-510-481006** Facility Fees Water Rights (SWP) Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for State Water Project water rights.
- 01-50-510-481012 Facility Fees Water Treatment Plant Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new water treatment plants.
- 01-50-510-481018 Facility Fees Local Water Resources Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for local water resources.
- 01-50-510-481024 Facility Fees Recycled Water Facilities Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new recycled water facilities.
- **01-50-510-481030** Facility Fees Transmission (16") Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new 16" transmission lines.
- 01-50-510-481036 Facility Fees Storage Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new storage facilities.
- **01-50-510-481042** Facility Fees Booster Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new booster stations.
- 01-50-510-481048 Facility Fees Pressure Reducing Stations Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for new pressure reducing stations.
- 01-50-510-481054 Facility Fees Miscellaneous Projects Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, for miscellaneous projects not covered by other types of facilities fees.
- 01-50-510-481060 Facility Fees Financing Costs Fees paid per EDU by individual homeowners and industrial, residential, and commercial developers to fund the cost of the impacts of their developments on the District's water system, specifically for costs of financing new facilities.
- **01-50-510-485001** Front Footage Fees Charged to cover the cost of pipelines traveling along the frontage of properties requesting service.
- 01-50-510-488001 Contributed Capital —Fees and infrastructure contributed to enhance District facilities.

#### **INTEREST EARNED**

- 01-50-510-490001 Interest Income Bonita Vista Interest income on Bonita Vista note receivable.
- 01-50-510-490011 Interest Income- Fairway Canyon— Interest earned on the Fairway Canyon note receivable.
- 01-50-510-490021 Interest Income- General Interest earned on District investments.

#### **GRANT REVENUE**

01-50-510-419051 — Grant Revenue — Grant funding received.

#### **OPERATING EXPENSES**

#### **SOURCE OF SUPPLY**

The three digit department number 410 seen in this section of the General Ledger refers to the expenses incurred for the operation and maintenance of wells, tanks, purchase and extraction of water.

01-40-410-500105 — Labor — Wage expenses for this department. **01-40-410-500110** — Overtime — Overtime expenses for this department. **01-40-410-500111** — **Double-time** — Double-time expenses for this department. 01-40-410-500113 — Standby/On-Call — Expenses for minimum two-hour off-duty work for this department. 01-40-410-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department. 01-40-410-500120 — Medicare — Expenses for the District's portion of Medicare for this department. 01-40-410-500125 — Health Insurance — Cost of providing health benefits for employees in this department. 01-40-410-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department. 01-40-410-500145 — Workers' Compensation — Standard costs paid for employees in this department to the District's insurance carrier. 01-40-410-500150 — Unemployment Insurance — Cost of providing unemployment benefits for employees in this department. 01-40-410-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department. **01-40-410-500165** — Uniforms and Employee Benefits — Annual purchase of uniforms and boot allowance. 01-40-410-500170 — Education Expense — Education expense reimbursement. 01-40-410-500175 — Seminar and Travel Expense — Costs associated with attendance to District approved seminars and conferences for employees in this department. 01-40-410-500180 — Accrued Sick Leave Expense — Cost of unused sick time earned by employees in this department. 01-40-410-500185 — Accrual Vacation Leave Expense — Cost of unused vacation time earned by employees in this department. 01-40-410-500187 — Accrual Leave Payments — Cash payouts of excess vacation and sick time permitted under District policy. 01-40-410-500195 — CIP Related Labor — Wage expenses for a Capital Improvement Project in this department. 01-40-410-500501 — State Project Water Purchases — Costs associated with the purchase of imported water from the SGPWA. 01-40-410-500511 — Groundwater Purchases — Costs associated with the purchase of groundwater rights from South Mesa Mutual. 01-40-410-501101 — Electricity - Wells — Charges for power purchased from Southern California Edison to operate District pumping facilities. **01-40-410-501201** — Gas - Wells — Natural gas purchased for the operation of an emergency booster pump. **01-40-410-510011** — **Treatment and Chemicals** — Costs associated with the purchase of water treatment chemicals such as chlorine. **01-40-410-510021** — Lab Testing — Costs associated with water sample analysis conducted by outside laboratories. 01-40-410-510031 — Small Tools, Parts and Maintenance – Costs for minor repairs and small parts purchases. 01-40-410-520021 — Maintenance and Repairs – Telemetry Equipment — Costs associated with the maintenance and repair of the District's telemetry system. 01-40-410-520031 — Maintenance and Repair - General Equipment — Costs associated with the equipment, maintenance and repair incurred for the operation and maintenance of wells, tanks, purchase and extraction of water. 01-40-410-520061 — Maintenance and Repair - Pumping Equipment — Maintenance cost of pumping equipment, wells, booster and chlorination equipment. 01-40-410-540048 — Permits, Fees and Licensing — Costs of permits, fees and licensing for District facilities and

01-40-410-550024 — Employment Testing — Costs associated with pre-employment and random drug testing.

01-40-410-550066 — Subscriptions — Costs of subscriptions for regulatory and technical updates.

operations.

#### TRANSMISSION AND DISTRIBUTION

The three digit departmental number 440 seen in this section of the General Ledger refers to the expenses incurred for the operation and maintenance of the infrastructure used to bring water from wells to storage tanks and from storage tanks to the consumers.

01-40-440-500105 — Labor — Wage expenses for this department. 01-40-440-500110 — Overtime — Overtime expenses for this department. **01-40-440-500111** — **Double-time** — Double-time expenses for this department. 01-40-440-500113 — Standby/On-Call — Expenses for minimum two-hour off-duty work for this department 01-40-440-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department. 01-40-440-500120 — Medicare — Expenses for the District's portion of Medicare for this department. 01-40-440-500125 — Health Insurance — Cost of providing health benefits for employees in this department. 01-40-440-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department. 01-40-440-500145 — Workers' Compensation — Standard costs paid for employees in this department to the District's insurance carrier. 01-40-440-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department. 01-40-440-500165 — Uniforms and Employee Benefits — Annual purchase of uniforms and boot allowance. 01-40-440-500170 — Education Expenses — Education expense reimbursement. 01-40-440-500175 — Seminar and Travel Expense — Costs associated with attendance to District approved seminars and conferences for employees in this department. 01-40-440-500180 — Accrued Sick Leave Expense — Cost of unused sick time earned by employees in this department. 01-40-440-500185 — Accrual Vacation Leave Expense — Cost of unused vacation time earned by employees in this 01-40-440-500187 — Accrual Leave Payments — Cash payouts of excess vacation and sick time permitted under District policy. 01-40-440-500195 — CIP Related Labor — Wage expenses for a Capital Improvement Project in this department. 01-40-440-510031 — Small Tools, Parts and Maintenance — Costs for minor repairs and small parts purchases. 01-40-440-520071 — Maintenance and Repair – Pipeline and Hydrants — Costs associated with the maintenance and repair of pipelines and fire hydrants. 01-40-440-520081 — Maintenance and Repair - Pressure Regulators — Costs associated with the repair and maintenance of pressure reducing valves (PRV's). 01-40-440-540001 — Backflow Devices — Costs associated with maintenance done to District owned and operated backflow devices, as well as costs for the annual required testing of these devices. 01-40-440-540024 — Inventory Adjustments — Costs associated with change in market value on inventory using an average-cost valuation method or costs associated with removing obsolete or damaged items from inventory. 01-40-440-540026 — Inventory Purchase Discounts — Discounts taken on inventory purchases. 01-40-440-540036 — Line Locates — Cost associated with the locating and marking of underground facilities. 01-40-440-540042 — Meters Maintenance and Services — Costs associated with repair and maintenance of existing meters and services, in accordance with the District's meter change out program. 01-40-440-540078 — Reservoirs Maintenance — Costs associated with the repair and maintenance of storage reservoirs and tanks. 01-40-440-550024 — Employment Testing — Costs associated with pre-employment and random drug testing.

#### **INSPECTIONS**

The three digit departmental number 450 seen in this section of the General Ledger refers to the expenses incurred for the labor of the inspectors. These costs are typically recovered through inspection fees and development charges.

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    01-40-450-500105 — Labor — Wage expenses for this department.
    01-40-450-500110 — Overtime — Overtime expenses for this department.
    01-40-450-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department.
    01-40-450-500120 — Medicare — Expenses for the District's portion of Medicare for this department.
    01-40-450-500125 — Health Insurance — Cost of providing health insurance to employees in this department.
    01-40-450-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department.
    01-40-450-500145 — Workers' Compensation — Standard costs paid for employees in this department to the District's insurance carrier.
    01-40-450-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department.
    01-40-450-500165 — Uniforms and Employee Benefits — Annual purchase of uniforms and boot allowance.
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#### **CUSTOMER SERVICE AND METER READING**

The three digit departmental number 460 seen in this section of the General Ledger refers to the expenses incurred for the labor of the meter readers and the field customer service representative.

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01-40-460-500105 — Labor — Wage expenses for this department.
01-40-460-500110 — Overtime — Overtime expenses for this department.
01-40-460-500111 — Double-time — Double-time expenses for this department.
01-40-460-500113 — Standby/On-Call — Expenses for minimum two-hour off-duty work for this department
01-40-460-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department.
01-40-460-500120 — Medicare — Expenses for the District's portion of Medicare for this department.
01-40-460-500125 — Health Insurance — Cost of providing health benefits for employees in this department.
01-40-460-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department.
01-40-460-500145 — Workers' Compensation — Standard costs paid for employees in this department to the District's
                    insurance carrier.
01-40-460-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department.
01-40-460-500165 — Uniforms and Employee Benefits — Annual purchase of uniforms and boot allowance.
01-40-460-500170 — Education Expenses — Education expense reimbursement.
01-40-460-500175 — Seminar and Travel Expense — Costs associated with attendance to District approved seminars
                    and conferences for employees in this department.
01-40-460-500180 — Accrued Sick Leave Expense — Cost of unused sick time earned by employees in this
                    department.
01-40-460-500185 — Accrual Vacation Leave Expense — Cost of unused vacation time earned by employees in this
                    department.
01-40-460-500187 — Accrual Leave Payments — Cash payouts of excess vacation and sick time permitted under
                    District policy.
01-40-460-500195 — CIP Related Labor — Wage expenses for a Capital Improvement Project in this department.
01-40-460-550024 — Employment Testing — Costs associated with pre-employment and random drug testing.
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#### FINANCE AND ADMINISTRATIVE SERVICES EXPENSES

The three digit departmental number 310 seen in this section of the General Ledger refers to the expenses incurred for Finance and Administrative Services as well as General District expenses.

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01-30-310-500105 — Labor — Wage expenses for this department.
01-30-310-500110 — Overtime — Overtime expenses for this department.
01-30-310-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department.
01-30-310-500120 — Medicare — Expenses for the District's portion of Medicare for this department.
01-30-310-500125 — Health Insurance — Cost of providing health benefits to employees in this department.
01-30-310-500130 — CalPERS Health Administration Costs — Administrative fees charged for CalPERS health
                    insurance.
01-30-310-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department.
01-30-310-500145 — Workers' Compensation — Standard costs paid for employees in this department to the District's
                    insurance carrier.
01-30-310-500150 — Unemployment Insurance — Cost of providing unemployment benefits for employees in this
                    department.
01-30-310-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department.
01-30-310-500161 — Estimated Current Year OPEB Expenses — Actuarially-determined Annual OPEB Expense for
                    retiree health benefits provided by the District. It is calculated as the Annual Required Contribution
                    (ARC), plus the interest cost on the beginning Net OPEB Obligation, plus or minus the ARC
                    adjustment.
01-30-310-500165 — Uniforms and Employee Benefits — Annual purchase of uniforms and boot allowance.
01-30-310-500170 — Education Expenses — Education expense reimbursement.
01-30-310-500175 — Seminar and Travel Expense — Costs associated with attendance to District approved seminars
                    and conferences for employees in this department.
01-30-310-500180 — Accrued Sick Leave Expense — Cost of unused sick time earned by employees in this
                    department.
01-30-310-500185 — Accrual Vacation Leave Expense — Cost of unused vacation time earned by employees in this
                    department.
01-30-310-500187 — Accrual Leave Payments — Cash payouts of excess vacation and sick time permitted under
                    District policy.
01-30-310-500190 — Temporary Labor — Labor expenses for the use of temporary employees.
01-30-310-500195 — CIP Related Labor — Wage expenses for a Capital Improvement Project in this department.
01-30-310-500196 — CIP Related Overtime— Overtime expenses for a Capital Improvement Project in this department.
01-30-310-520001 — Maintenance and Repair - Office Equipment — Costs associated with the repair and
                    maintenance of various office equipment including the phone system, computers, mailing
                    equipment and copier machines.
01-30-310-550001 — Bank/Financial Service Fees — Service fees associated with District bank deposit accounts.
01-30-310-550006 — Cashiering Shortages/Overages — Accounts for cash shortages and overages at the three
                    cashiering windows.
01-30-310-550008 — Transaction/Return Fees — Fees Bank fees charged for payments returned by the bank as
01-30-310-550010 — Transaction/Credit Card Fees — Bank fees charged to the District for credit card processing.
01-30-310-550014 — Credit Check Fees — Costs of performing credit checks for water service applicants.
01-30-310-550018 — Employee Medical/First Aid — Cost of supplies for First Aid kits located in District Offices.
01-30-310-550024 — Employment Testing — Cost associated with pre-employment and random drug testing.
01-30-310-550030 — Membership Dues — Membership dues for associations including the Beaumont Chamber of
                    Commerce, Cherry Valley Chamber of Commerce and the California Special District Association,
                    ACWA. AWWA and finance related associations.
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01-30-310-550036 — Notary and Lien Fees — Fees associated with filing and releasing liens on delinquent accounts.

- **01-30-310-550042 Office Supplies** Cost of miscellaneous office supplies.
- **01-30-310-550046 Office Equipment** Costs that are part of service and/or lease agreements for the office equipment.
- **01-30-310-550048 Postage** Costs such as postage for regular and delinquent utility bills as well as daily correspondence.
- 01-30-310-550051 Advertising Cost associated with advertising notices inviting bids, unclaimed funds, etc.
- **01-30-310-550054 Property, Auto and General Liability Insurance** Annual insurance premiums covering District properties and facilities.
- **01-30-310-550066 Subscriptions** Costs associated with subscriptions to regulatory and technical materials. Also includes cost for accessing credit verification information.
- **01-30-310-550072 Miscellaneous Operating Expenses** Miscellaneous expenses include expenses which do not fall directly under another general ledger account.
- **01-30-310-550078 Bad Debt Expense** Cost of providing water service to accounts which are deemed to be uncollectible.
- 01-30-310-550090 Principal Repayment Principal payment expense for notes or bonds payable.
- 01-30-310-580021 IT/ Software Support Annual support fee for the District's municipal software.
- **01-30-310-580036** Other Professional Services Costs associated with outside legal, engineering and auditing services.
- 01-30-310-590001 Interest Expense Interest expense for notes or bonds payable.
- **01-30-310-590011 Cost of Issuance Amortization** Allocation of cost of issuance expenses for notes or bonds payable.
- **01-40-410-540084 State Mandates and Tariffs** Expenses include National Pollutant Discharge Elimination System (NPDES) permit fees and water system fees to the California Department of Public Health as well as all permits and annual reports mandated by other Regulatory Agencies.
- 01-40-470-501691 Maintenance and Repair Buildings (General) Costs associated with items such as the cleaning service who cleans all District offices and routine maintenance such as A/C repairs and plumbing problems.
- **01-40-510-510031 Small Tools**, **Parts and Maintenance** Cost of general tools used for District operations not specifically associated with any one project.
- **01-50-510-540066 Property Damage and Theft** Costs associated with small claims on the District for property damage.
- **01-50-510-550040 General Supplies** Cost of general supplies used for District operations not specifically associated with any one project.
- **01-50-510-550060** Public Education Costs such as the mandated Annual Consumer Confidence Report (Water Quality Report).
- **01-50-510-550072 Miscellaneous Operating Expenses** Expenses which do not fall directly under another general ledger account.

#### **BOARD OF DIRECTORS EXPENSES**

- **01-10-110-500101 Board of Director Fees** Each Director can be paid per diem for attendance at meetings/days of service.
- **01-10-110-500115** Social Security Expenses for the District's portion of Social Security (FICA) for this department.
- 01-10-110-500120 Medicare Expenses for the District's portion of Medicare for this department.
- **01-10-110-500145 Workers' Compensation** Standard costs paid for employees in this department to the District's insurance carrier.
- **01-10-110-500175 Seminar and Travel Expense** Costs associated with attendance to District approved seminars and conferences for board members.
- **01-10-110-550012 Election Expenses** Costs associated with directorial elections.
- **01-10-110-550042 Supplies Other** Cost of supplies used by Directors such as name placards and business cards.

#### **MAINTENANCE and GENERAL PLANT EXPENSES**

#### **DISTRICT OFFICE - 560 MAGNOLIA AVE**

01-40-470-501111 — Electricity – 560 Magnolia Avenue — Electricity for the main District Office.

01-40-470-501411 — Sanitation – 560 Magnolia Ave — Sewer and Refuse for the main District Office.

01-40-470-501511 — Phones – 560 Magnolia Ave —Phone and communication services for office and field operation.

**01-40-470-501611** — **Maintenance and Repair – 560 Magnolia Ave** — Maintenance and repairs performed at the District Office. Routine maintenance to A/C unit and plumbing issues which arise make up the expenses in this category.

#### **DISTRICT PROPERTY - 12303 OAK GLEN ROAD**

01-40-470-501121 — Electricity – 12303 Oak Glen Rd — Electricity for District residence.

01-40-470-501321 — Propane – 12303 Oak Glen Rd — Propane purchased for District residence.

**01-40-470-501621** — **Maintenance and Repair – 12303 Oak Glen Rd** — Maintenance and repairs performed at District residence.

#### **DISTRICT PROPERTY - 13695 OAK GLEN ROAD**

01-40-470-501131 — Electricity – 13695 Oak Glen Rd — Electricity for District residence.

01-40-470-501331 — Propane - 13695 Oak Glen Rd — Propane purchased for District residence.

**01-40-470-501631** — **Maintenance and Repair** – **13695 Oak Glen Rd** — Maintenance and repairs performed at the District residence.

#### **DISTRICT PROPERTY - 13697 OAK GLEN ROAD**

01-40-470-501141 — Electricity – 13697 Oak Glen Rd — Electricity for District residence.

01-40-470-501341 — Propane – 13697 Oak Glen Rd — Propane purchased for District residence.

**01-40-470-501641** — **Maintenance and Repair** – **13697 Oak Glen Rd** — Maintenance and repairs performed at the District residence.

#### **DISTRICT PROPERTY - 9781 AVENIDA MIRAVILLA**

01-40-470-501151 — Electricity – 9781 Avenida Miravilla— Electricity for District residence.

01-40-470-501351 — Propane – 9781 Avenida Miravilla — Propane purchased for District residence.

**01-40-470-501651** — **Maintenance and Repair – 9781 Avenida Miravilla** — Maintenance and repairs performed at the District residence.

#### DISTRICT FIELD OFFICE - 815 E. 12TH STREET

01-40-470-501161 — Electricity – 815 E. 12<sup>th</sup> Street — Electricity for the field office.

01-40-470-501461 — Sanitation - 815 E. 12<sup>th</sup> Street — Sewer/Refuse and trash bin for field office.

**01-40-470-501561** — Phones – 815 E. 12<sup>th</sup> Street — There are both internet services (telemetry and District network) and fax services at the field office.

**01-40-470-501661** — **Maintenance and Repair** – **815** E. **12**<sup>th</sup> **Street** — Maintenance and Repair performed at the field office, including monthly cleaning services.

#### **DISTRICT PROPERTY - 11083 CHERRY AVENUE**

01-40-470-501471 — Sanitation – 11083 Cherry Ave — Trash bin located at Cherry Yard.

#### **MAINTENANCE AND GENERAL PLANT EXPENSES**

**01-30-310-550084** — **Depreciation** — Annual depreciation expenses on capital assets.

**01-40-470-500105** — Labor — Wage expenses for this department.

01-40-470-500115 — Social Security — Expenses for the District's portion of Social Security (FICA) for this department.

**01-40-470-500120** — **Medicare** — Expenses for the District's portion of Medicare for this department.

01-40-470-500125 — Health Insurance — Cost of providing health benefits to employees in this department.

- **01-40-470-500140** Life Insurance Life insurance premiums paid on behalf of employees in this department.
- **01-40-470-500145 Workers' Compensation** Standard costs paid for employees in this department to the District's insurance carrier.
- 01-40-470-500155 Retirement/CalPERS Retirement contributions paid on behalf of employees in this department.
- **01-40-470-501600 Property Maintenance and Repairs** Maintenance work performed on the various District owned buildings (wells, pressure regulation stations, booster pumps, etc.).
- 01-40-470-510001 Auto/Fuel Fuel purchased for District fleet vehicles.
- 01-40-470-510002 CIP Related Fuel— Fuel purchased for Capital Improvement Projects.
- **01-40-470-520011 Maintenance and Repair Safety Equipment** Costs for safety items such as barricades, safety vests, etc. District keeps on-hand inventory; purchases would be only to replenish worn out items.
- **01-40-470-520031 Maintenance and Repair General Equipment** Costs associated with preventative maintenance performed on District equipment.
- **01-40-470-520041 Maintenance and Repair Fleet** Costs of oil changes, preventative maintenance, etc. for all fleet vehicles, as well as the car cleaning service which cleans all District fleet vehicles.
- **01-40-470-520091 Maintenance and Repair Communication Equipment** Cost of repair and maintenance of District radio equipment.
- **01-40-470-540030** Landscape Maintenance This is the landscape maintenance performed at the various District facilities
- **01-40-470-540072** Recharge Facility, Canyon and Pond Maintenance Costs associated with the maintenance necessary for the basins at the recharge project and basins located in Edgar Canyon.

#### **ENGINEERING EXPENSES**

The three digit departmental number 210 seen in this section of the General Ledger refers to the expenses incurred for the labor of the Engineering staff.

- **01-20-210-500105** Labor Wage expenses for this department.
- 01-20-210-500115 Social Security Expenses for the District's portion of Social Security (FICA) for this department.
- **01-20-210-500120 Medicare** Expenses for the District's portion of Medicare for this department.
- 01-20-210-500125 Health Insurance Cost of providing health benefits to employees in this department.
- **01-20-210-500140** Life Insurance District paid life insurance through Standard Life Insurance offered to each full time employee. This category total reflects activity for this department only.
- **01-20-210-500145** Workers' Compensation Standard costs paid for employees in this department to the District's insurance carrier.
- **01-20-210-500150 Unemployment Insurance** Cost of providing unemployment benefits for employees in this department.
- 01-20-210-500155 Retirement/CalPERS Retirement contributions paid on behalf of employees in this department.
- **01-20-210-500165 Uniforms and Employee Benefits** Yearly each employee is given a boot allowance as well as uniforms to be cleaned, mended and maintained by employees.
- **01-20-210-500170** Education Expenses Education expense reimbursement.
- **01-20-210-500175 Seminar and Travel Expense** Costs associated with attendance to District approved seminars and conferences for employees in this department.
- **01-20-210-500180** Accrued Sick Leave Expense Cost of unused sick time earned by employees in this department.
- **01-20-210-500185** Accrual Vacation Leave Expense Cost of unused vacation time earned by employees in this department.
- **01-20-210-500187** Accrual Leave Payments Cash payouts of excess vacation and sick time permitted under District policy.
- **01-20-210-500195** CIP Related Labor Wage expenses for a Capital Improvement Project in this department.
- **01-20-210-550068 Software Maintenance** This category total reflects software licensing activity for this department only.

#### PROFESSIONAL SERVICES EXPENSES

The section of the General Ledger refers to the expenses incurred for Professional Expenses.

01-20-210-540012 — Development Reimbursable Engineering — This section includes all engineering required to be reimbursed by development for plan checks and plan processing.
 01-20-210-540018 — Grant and Loan Procurement — This section includes all procurement costs for grants and loans.
 01-20-210-540048 — Permits, Fees and Licensing — This includes all engineering costs associated with non-potable water.
 01-20-210-580031 — Outside Engineering — This section includes any contract engineering work performed by outside vendors.
 01-20-210-580032 — CIP Related Outside Engineering — This section includes any contract engineering work performed by outside vendors on Capital Improvement Projects.
 01-30-310-580001 — Accounting and Audit — Includes costs associated with audits of District financials.
 01-30-310-580011 — General Legal — Costs associated with day to day operations may include litigation expenses not associated with Capital Improvements (property acquisitions etc.).
 01-50-510-550096 — Beaumont Basin Watermaster — This section accounts for the District's cost of participation in

#### INFORMATION TECHNOLOGY EXPENSES

the Beaumont Basin Watermaster.

The three digit departmental number 315 seen in this section of the General Ledger includes the administrative salaries, employee benefits, operating supplies, and other expenses associated with the information technology function of the District.

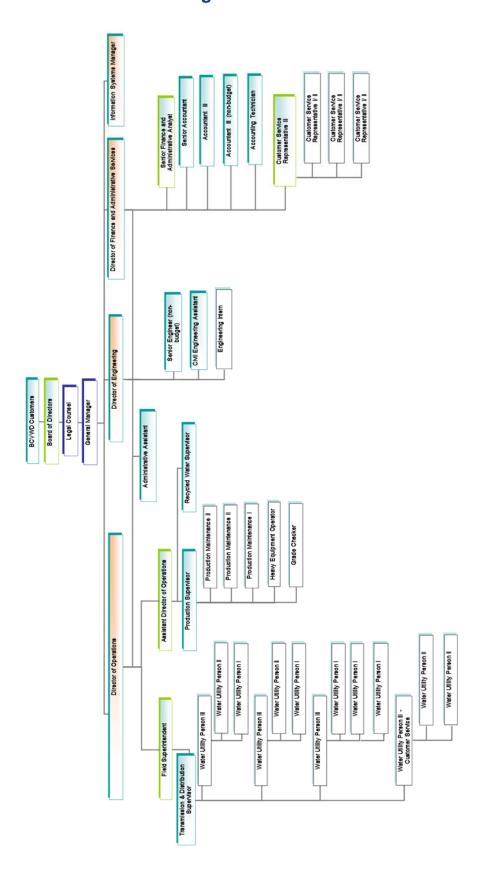
**01-30-315-500105** — Labor — Wage expenses for this department. **01-30-315-500110** — Overtime — Overtime expenses for this department. 01-30-315-500115 — Social Security— This category reflects the District's portion of Social Security (FICA). 01-30-315-500120 — Medicare — This category reflects the District's portion of Medicare. 01-30-315-500125 — Health Insurance — Cost of providing health benefits to employees in this department. 01-30-315-500140 — Life Insurance — Life insurance premiums paid on behalf of employees in this department. 01-30-315-500145 — Workers' Compensation — This category includes standard charges paid for employees in this department to the District's insurance carrier. 01-30-315-500150 — Unemployment Insurance — Cost of providing unemployment benefits for employees in this department. 01-30-315-500155 — Retirement/CalPERS — Retirement contributions paid on behalf of employees in this department. 01-30-315-500175 — Seminar and Travel Expense — Costs associated with attendance to District approved seminars and conferences for employees in this department. 01-30-315-500180 — Accrued Sick Leave Expense — Cost of unused sick time earned by employees in this department. 01-30-315-500185 — Accrual Vacation Leave Expense — Cost of unused vacation time earned by employees in this department. 01-30-315-500187 — Accrual Leave Payments — Cash payouts of excess vacation and sick time permitted under District policy. **01-30-315-500190** — **Temporary Labor** — Labor expenses for the use of temporary employees. 01-30-315-500195 — CIP Related Labor — Wage expenses for a Capital Improvement Project in this department. 01-30-315-501511 — Phones – 560 Magnolia Ave — Phone and communication services for office and field operation. 01-30-315-501561 — Phones – 815 E. 12<sup>th</sup> Street — There are both internet services (telemetry and District network) and fax services at the field office.

01-30-315-550030 — Membership Dues — Membership dues for information technology related associations such as Multi-State Information Sharing & Analysis Center (MS-ISAC) and Municipal Information Systems Association of California (MISAC).
 01-30-315-550044 — Printing/Toner and Maintenance — Costs associated with toner supplies, imaging, or enterprise printers.
 01-30-315-580016 — Computer Hardware — Costs for general information technology hardware related items such as cables, wire management, keyboards, mouse, computer repair components.
 01-30-315-580021 — IT/Software Support — Costs for general information technology software related items.
 01-30-315-580026 — License/Maintenance/Support — Costs for information technology related license renewals, maintenance agreements and renewals and Annual Support Agreements.

# Appendix C Organization Overview



### 2018 Organizational Chart



## 2018 Salary Schedule

Beaumont-Cherry Valley Water District Salary Schedule							
Effective: January 1, 2018	Hourly Rates						
Classification	1	2	3	4	5	Annual Range	
Customer Service Representative I	16.67	17.50	18.38	19.30	20.26	34,673.60	42,140.80
Water Utility Person I	17.14	18.00	18.90	19.85	20.84	35,651.20	43,347.20
Production Maintenance I	19.10	20.06	21.06	22.11	23.22	39,728.00	48,297.60
Customer Service Representative II	19.61	20.59	21.62	22.70	23.84	40,788.80	49,587.20
Water Utility Person II	20.17	21.18	22.24	23.35	24.52	41,953.60	51,001.60
Administrative Assistant	20.55	21.58	22.66	23.79	24.98	42,744.00	51,958.40
Production Maintenance II	22.48	23.60	24.78	26.02	27.32	46,758.40	56,825.60
Water Utility Person III	22.48	23.60	24.78	26.02	27.32	46,758.40	56,825.60
Customer Service Representative III	24.89	26.13	27.44	28.81	30.25	51,771.20	62,920.00
Accounting Technician	25.26	26.52	27.85	29.24	30.70	52,540.80	63,856.00
Grade Checker (1000 HR)	28.79	30.23	31.74	33.33	35.00	59,883.20	72,800.00
Transmission & Distribution Supervisor	30.44	31.96	33.56	35.24	37.00	63,315.20	76,960.00
Recycled Water Supervisor	30.44	31.96	33.56	35.24	37.00	63,315.20	76,960.00
Production Supervisor	30.44	31.96	33.56	35.24	37.00	63,315.20	76,960.00
Heavy Equipment Operator (1000 HR)	31.27	32.83	34.47	36.19	38.00	65,041.60	79,040.00
Civil Engineering Assistant	31.51	33.09	34.74	36.48	38.30	65,540.80	79,664.00
Accountant III	33.35	35.02	36.77	38.61	40.54	69,368.00	84,323.20
Senior Accountant	35.02	36.77	38.61	40.54	42.57	72,841.60	88,545.60
Sr. Finance and Administrative Analyst	39.02	40.97	43.02	45.17	47.43	81,161.60	98,654.40
Assistant Director of Operations	39.85	41.84	43.93	46.13	48.44	82,888.00	100,755.20
Field Superintendent	39.85	41.84	43.93	46.13	48.44	82,888.00	100,755.20
Information Systems Manager	46.79	49.13	51.59	54.17	56.88	97,323.20	118,310.40
Senior Engineer	51.63	54.21	56.92	59.77	62.76	107,390.40	130,540.80
Director of Operations	57.97	60.87	63.91	67.11	70.47	120,577.60	146,577.60
Director of Finance and Administrative Services	59.35	62.32	65.44	68.71	72.15	123,448.00	150,072.00
Director of Engineering	60.73	63.77	66.96	70.31	73.83	126,318.40	153,566.40
General Manager	79.14	83.10	87.25	91.61	96.19	164,611.20	200,075.20
Board of Directors	\$200 per day for meeting attendance in accordance with District rules						